

# CAPITAL IMPROVEMENTS PROGRAM

## CIP OVERVIEW

The Capital Improvements Program (CIP) for FY 10-14 and the Capital Needs Assessment for FY 15-19 serve as the planning guides for County expenditures on major capital facilities and equipment needs over the next five and ten year periods respectively. Both plans represent the County's objective of balancing finite capital resources against an ever increasing number of competing priorities and needs.

### WHAT IS THE CIP?

As part of the Capital Improvements Program process, the ten-year **Capital Needs Assessment** helps identify County capital needs that are beyond the traditional five-year CIP period. This assessment is updated every other year and helps form the basis of the five-year CIP as projects are brought forward. Projects in the out-years, FY 15-19, are not balanced to revenues, but are reviewed as potential projects in a planning stage.

The five-year **Capital Improvements Program (CIP)** is the planning guide for County expenditures on major capital facilities and equipment over the upcoming five-year period. It is based on the "physical needs" of the County as identified in the Community Facilities Plan, which is a section of the County's Comprehensive Plan. The Capital Improvements Program is first reviewed and approved by the Planning Commission and then recommended to the Board of Supervisors for its approval. The Board of Supervisors subsequently approves the program, and the annual CIP budget for projects to be funded in the upcoming fiscal year. The planning cycle operates on a two-year timeframe. The first year involves the assessment of all projects and development of the complete CIP; while the second year of the cycle only addresses amendments and refinements of the CIP needed to accommodate urgent or emergency projects and updated cost estimates.

The current budget year of the Capital Improvements Program is called the **Capital Budget**, and funds are appropriated on an annual basis for projects in the CIP in the same manner as funds are appropriated in the County's annual operating budget. Those projects scheduled in the CIP for subsequent years are approved for planning purposes only and do not receive expenditure authority until they become part of the capital budget.

### WHAT IS A CAPITAL PROJECT?

A **capital project** is a project that requires a minimum expenditure by the County of \$20,000, that has a useful life span of ten years or more, and that meets one or more of the following criteria:

- Provides for the acquisition or construction of any physical facility for the community, to include consultant or professional services related to acquisition or construction;
- Provides for the acquisition of equipment for any physical facility when first constructed or acquired;
- Provides for the ongoing acquisition of major capital equipment or systems, i.e., computer technology, radio systems;
- Provides for the acquisition of land or an interest in land;
- Provides for the acquisition of public utilities;
- Fund expenditures, including additions to existing facilities, that increase the square footage or value of a facility; and/or
- Fund expenditures for major maintenance or replacement projects on existing facilities.

A **capital maintenance or replacement project** is a project to repair, maintain or replace existing capital facilities for the purpose of protecting the County's investment and minimizing future maintenance and replacement costs. To be classified as a non-recurring maintenance project, a project must have an interval between expenditures of at least five years. Individual maintenance, repair and replacement projects are not presented as separate CIP projects, but are submitted by departments as one line item for each year of the five-year period.

Since **technology purchases** typically have a useful life of three to five years, these purchases are funded in the Capital Budget on a “pay-as-you-go” basis from current revenues, or other, non-borrowed sources of funding, such as state revenues (when available) or other local non-General Fund revenues.

## CIP PROCESS AND POLICIES

The CIP process is a two-year planning process that begins with a detailed review of ten-year needs and the development of the five-year capital plan in the first year and a streamlined review of amendments to the existing CIP in the second year.

### PHASES BY YEAR

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#### Year 1:

The first year of the two-year planning cycle involves the development of the long-range ten-year capital needs, including the five-year Capital Improvements Program. As part of the Capital Improvements Program process, the Capital Needs Assessment identifies County capital needs that are beyond the traditional five-year CIP. This ten-year assessment, which is updated every other year, also forms the basis of the five-year CIP as projects are brought forward into the plan.

#### Year 2:

The second year of the planning cycle involves only a streamlined review of urgent or emergency project needs and updated cost estimates for projects in the five-year window.

During the second year of the CIP cycle, minimal changes are made to the Capital Needs Assessment. Changes in the first four years of the approved CIP are made only for emergency needs or projects clearly identified as critical. The Office of Facilities Development provides a review of any new project in the updated CIP requiring a detailed pre-planning study.

FY 09/10 was scheduled to be the first year of the two-year capital planning process that incorporates a multi-year planning process and long-range Capital Needs Assessment. Due to the economic downturn and its impact on available revenues, the Board of Supervisors authorized staff to treat FY 09/10 as an amendment year.

Changes to the plan were limited to the following:

- Projects impacting life, safety or health of occupants or users
- Time urgency because of available matching funds
- Public policy or mandates established by the Board
- Updated cost estimates based on revised market conditions and/or project clarification
- Changes in existing projects that will occur in the upcoming fiscal year (FY 09/10)
- Changes due to decreased revenue projection

The Board’s decision to invoke the amendment year process occurred after initial CIP project request information was received from requesting departments and agencies. Accordingly, several new projects that did not meet the above designated criteria were submitted, but were not recommended for inclusion in this year’s capital plan. However, for informational purposes, the submitted project descriptions are included in the CIP Project Descriptions shown on pages 187 to 209.

### ESTABLISHED EVALUATION CRITERIA

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In 1993, a Technical Review Committee was created to review department and agency capital project requests. The Committee was originally comprised of representatives from County staff, plus one designated representative from the Planning Commission. In the FY 02-06 CIP process, two citizen members were added, plus two members of the Board of Supervisors. For the FY 04-08 CIP process, a School Board member was added to the Technical Review Committee. The ongoing task of the Committee is to thoroughly analyze project costs, to estimate the impact of capital projects on the operating budget, and to determine the need for each project and the accuracy of its cost estimates. During the FY 06/07 budget process, the Technical Review Committee was split into two committees; the Technical Review Committee and CIP Oversight Committee. The Technical Review Committee, comprised of County staff, was tasked with reviewing the detailed, technical aspects of project requests and project status. The CIP Oversight Committee, comprised of executive level staff members, one Planning Commission member, two Board of Supervisors members, two School Board members, and one citizen member was tasked with conducting an overall review of the CIP projects.

Project evaluation criteria have been established and are used by the Technical Review Committee to rank new projects. Mandated, committed, and maintenance projects are automatically ranked as number one priorities. Committed projects are defined as ongoing projects that already have received funding in a prior year, but which require additional funding for completion. Projects in the five-year CIP plan that have not received any prior year funding are not considered committed projects. Consistent with the policy of restricting new projects to the fifth year, projects in the first four years already have been evaluated under these same criteria. If there have been no significant changes, the projects in the first four years will receive the same ranking.

School Division capital projects follow the same two-year CIP process and procedures as do all other County projects, except that the School Board prioritizes and approves future CIP school projects in advance of their submittal. School projects, like all other County projects, are subject to review by the CIP Technical Committee to be balanced within anticipated revenues and County-wide debt management policies and capacity.

As stated in the County’s financial policies, the goal is to fund maintenance and repair projects as much as possible with current revenues, rather than through borrowed funds. It also is the County’s goal to ensure that maintenance and repair projects are funded before new projects are undertaken, which is why they are considered a higher priority than new construction, addition, or renovation projects.

**RELATIONSHIP TO APPROVED FINANCIAL POLICIES**

The CIP is developed in a manner consistent with approved County financial policies that set guidelines for the Capital Improvements Program and for the funding of maintenance and replacement projects:

- **Coordinating Capital Budget with Operating Budget.** In alignment with the approved policies, the Capital Improvements Program continues to be coordinated with the operating budget process.
- **Asset Maintenance and Replacement.** The Capital Improvements Program also reflects the County’s dedication to maintaining and enhancing its capital stock by increasing the ongoing funding for maintenance and repair projects in both General Government and School Division capital improvement programs. School Division roof replacements, HVAC system replacements, and paving projects continue to be funded with twenty-year VPSA bonds.
- **Financing Capital Projects with Current Revenues.** Financial policies state that: “...the County...will...increase incrementally the percentage of its capital improvements financed by current revenues. The County’s goal will be to dedicate a minimum of 3% of the annual General Fund revenues...to the Capital Improvements Program.” As shown below, for FY 09/10, the County is unable to meet its goal, transferring only 0.8% of the General Fund to the CIP for pay-as-you go projects.

	<u>FY 02/03</u>	<u>FY 03/04</u>	<u>FY 04/05</u>	<u>FY 05/06</u>	<u>FY06/07</u>	<u>FY07/08</u>	<u>FY08/09</u>	<u>FY09/10</u>
(\$ in millions)								
General Fund Transfer to CIP	\$5.5	\$4.6	\$7.9	\$7.8	\$9.9	\$12.8	\$11.1	\$1.8
General Fund	\$140.7	\$146.3	\$162.5	\$176.6	\$198.3	\$219.1	\$224.4	\$218.8
Percentage	3.9%	3.1%	4.9%	4.4%	5.0%	5.8%	5.0%	0.8%

*Includes budgeted capital transfer and prior year revenue surplus/expenditure savings. For FY 09/10, no prior year revenue surplus/expenditure savings is anticipated.*

**PROJECTIONS OF REVENUES AND DEBT SERVICE NEEDED TO SUPPORT THE CIP**

To implement a more realistic plan of projects in the next five-year period, the County staff provides the Technical Review Committee with a forecast of revenues anticipated to be available and expected debt service costs needed to support the CIP projects over the next five years. Although revenue estimates may vary in either direction, the general revenue parameters and debt service requirements are used by the Committee to help prioritize and stage projects over the five-year planning and the ten-year assessment periods. Local revenues, bond proceeds and debt service costs are projected for the full ten-year assessment period, although the difficulty of accurately projecting revenues and economic conditions over such a long period of time will make these out-year revenue estimates highly variable and subject to biennial revision.

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## FY 2010-2014 CIP FUNDING

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The expanded CIP was a direct result of the Board of Supervisors' increased commitment of tax revenues and one-time funds to a long-term capital investment strategy. In the past, this strategy increased the local tax revenue commitment to the CIP in three ways: increased the current General Fund transfer to the capital program each year by the rate of revenue growth; set aside an additional one-half of a percentage point of operating budget growth to the capital fund; dedicated two cent of the real estate tax rate to the capital/debt reserve each year. As a result of the economic downturn and reduced real estate assessed values, the methodology described above was changed beginning with the transfer calculation in FY 09/10. The transfer is now calculated using the percentage change in local tax revenues net of revenue sharing. The base for this calculation is the revised FY 08/09 transfer which equated to approximately \$0.15 cents of the real estate tax rate. To address the challenging financial circumstances facing the County, the Board approved the reduction of the equivalent of three cents of the real estate tax rate from the transfer calculation, of which the equivalent of two cents was to come from transportation, urban infrastructure, and the local portion of the Acquisition of Conservation Easement Program.

As a part of the FY 09/10 capital budget process, the Office of Facilities Development (OFD) undertook an extensive review of existing projects, project balances, anticipated project timing, and planned project borrowing. As a result of this review several changes to existing projects and borrowing strategies were recommended. OFD and the Oversight Committee recommended the following reductions: Recycling Centers (\$513,000), Keene Landfill (\$503,000), YMCA Recreation Facility (\$2.03M), and Stormwater Fund (\$1M). Subsequent to the recommendations, more certainty was established regarding the timing of the YMCA recreational facility, which prompted the County Executive's Office to modify the recommendations to restore the YMCA funding and, instead, reduce \$2.03M from Local Transportation/Revenue Sharing funds. Future planned Revenue Sharing funding may be reduced to replace any funds used from the transportation funds. In addition, \$400,000 in savings was realized after the completion of Monticello and Cale capital projects. These changes will occur as a part of the reappropriation process for uncompleted capital projects that are typically brought to the Board of Supervisors for approval in the fall. In addition, the recommendations included increased borrowing for the following projects: Public Safety Training Facility (\$148,794), Crozet Library (\$2.3M), Crozet Streetscapes (\$1.89M), and the County Office Building Phase II (\$1.8M). These changes increase the amount of previously bonded projects from \$22.0M to \$28.1M.

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## ASSET MAINTENANCE AND REPLACEMENT

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The Capital Improvements Program also reflects the County's dedication to maintaining and enhancing its capital stock by increasing the ongoing funding for maintenance and repair projects in both General Government and School Division Capital Improvements Programs. General Government has targeted \$24.1 million, or 35.7 %, of its five-year capital budget for replacement, repair, and maintenance projects. The School Division has targeted \$17.7 million, or 24.9%, of its capital budget to be allocated for maintenance and repair projects.

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## DEBT LEVELS & DEBT SERVICE REQUIREMENTS

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A significant portion of the FY 10-14 CIP revenues consist of borrowed funds for most school and general government projects. Some of the projects were funded on a "pay-as-you-go" basis. FY 10-14 borrowed funds total \$96.0 million (69% of CIP revenues) and consist of \$60.8 million in Virginia Public School Authority (VPSA) bonds and \$35.2 million in debt obligations for general government capital projects. A total of 31% of the CIP is funded with pay-as-you-go funding.

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## DEBT CAPACITY

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The County's approved financial policies set two guidelines pertaining to debt capacity: total long-term debt should remain within 2% of the assessed value of taxable property and associated debt service levels should remain below 10% of General Fund and School Fund revenues. Although the recommended CIP will add an anticipated additional \$96.0 million dollars in debt over the FY 10-14 period, the additional debt service to be incurred for these amounts would still be below the County's guidelines. For additional information on debt capacity, see Debt Management on page 221.

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## CAPITAL RESERVE

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The Capital Reserve is used to maintain a reliable base of funding over the five-year CIP period to help meet unanticipated capital needs. The Reserve is also used to offset unanticipated increases in construction costs for several projects, provide additional funding for emergency projects, offset any downward fluctuations in the five-

year revenue projections, and/or provide a source of funding for additional infrastructure improvements that may be approved by the Board of Supervisors.

The FY 10-14 Capital Improvements Program utilizes the Capital Reserve for future capital obligations throughout the five-year program. The County begins the capital program with a reserve balance of \$16.4 million dollars from prior year Debt Service and Capital Reserves. However, based on current projected revenues and projects, the reserve base is utilized throughout the period and at the ends the five-year period in a deficit of \$767,000. See chart on page 220.

## FY 09/10 CIP PROJECT AMENDMENTS

### FY 2010 - 2014 CIP MID-CYCLE AMENDMENT CRITERIA

FY 09/10 was scheduled to be the first year of the two-year capital planning process. Due to the economic downturn and its impact on available revenues, the Board of Supervisors authorized staff to treat FY 09/10 as an amendment year. In addition, the Office of Facilities Development reviewed all capital projects and made project deferral recommendations to the Oversight Committee to aid in balancing the five-year plan to available revenues.

To be a mid-cycle amendment, the proposed project must meet -

The following definition of a critical need:

- An immediate life, safety, or health impact or requirement;
- Time urgency because of availability of matching fund opportunities that would be lost otherwise;
- A specific Federal/State mandate;
- A public policy established by the Board of Supervisors or County School Board.

And/or the following other specific criteria:

- Reflects updated cost calculations based on current market or program clarifications.
- Reflects a change for an existing approved project that will occur in the immediate upcoming fiscal year, where an opportunity would be lost if it was deferred until the next CIP cycle.
- A change is required because of decreased revenue projections.

### FY 2015 - 2019 CAPITAL NEEDS ASSESSMENT

The FY 2015- FY 2019 Capital Needs Assessment has been developed to help identify County capital needs that are beyond the traditional five-year CIP. This ten-year assessment, which is updated every other year by the Technical and Oversight Committees, forms the basis of the five-year CIP as projects are brought forward, to the extent such project needs can be balanced within projected revenues. It is also anticipated that other more critical or emergency projects will be identified over this long-term period and need to be inserted into the CIP planning process. Projected revenues are shown in the "out-year" although "out-year" projects are not balanced to revenues, since changing economic conditions over a ten-year period make these future revenues volatile and difficult to predict.

The FY 15-19 Capital Needs Assessment shows \$224.9 million in long-term capital needs beyond the scope of the five-year CIP plan. Of the total \$224.9 million in identified out-year needs, \$148.1 million are General Government projects, \$6.0 million are Storm Water projects and \$70.8 million are School projects.

General Government FY 15-19 projects totaling \$148.1 million represent 65.9% of all the identified long-term needs. These projects include:

- \$8.6 million for renovations on Court Square and the Levy Building;
- \$24.5 million for Public Safety projects including the County's portion of debt service for the expansion of the Albemarle Charlottesville Regional Jail, \$9.5 million in funding for replacement of volunteer fire and rescue apparatus, and replacement of County fire and rescue apparatus;
- \$26.6 million for Community and Neighborhood Development projects including transportation and urban infrastructure funding;
- \$19.4 million in Parks and Recreation projects including a new Southern Urban Area park, new Northern Urban Area park, and the Crozet Growth Area Community Park;
- \$43.9 million for Library construction and renovations including construction funds for new Southern Urban and Northern Albemarle libraries and the renovation of the Central Library;

- \$8.8 million for maintenance and replacement projects including Courts, County facilities and Information Technology; and
- \$12.1 million for ACE;

Stormwater Control FY 15-19 projects total \$6.0 million for drainage and basin construction and repair projects.

The School Division FY 15-19 capital needs total \$70.8 million or 31.5% of all the identified long-term needs. FY 15-19 School Division projects include:

- \$31.1 million for construction of a new elementary school;
- \$11.6 million for school maintenance and replacement projects;
- \$4.8 million for school technology projects including administrative and instructional technology and wide area network upgrades;
- \$7.1 million for an addition to Crozet Elementary School;
- \$7.4 million for an addition to Hollymead Elementary School;
- \$2.2 million for an addition and renovations at Sutherland Middle School; and
- \$6.6 million for acquisition of a middle/high school site;

### **ADDITIONAL OPERATING BUDGET IMPACTS**

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Additional operating budget impacts associated with CIP projects are estimated by the requesting department at the time the project is initially submitted for review. Impacts are broken down into personnel costs, facilities annual maintenance costs, operating expenses, and capital expenses. These impacts are reviewed and updated by the requesting department on the same cycle as the CIP project and are used in the calculation of the Five-Year Financial Forecast. In the year the project is scheduled to be completed or implemented, associated operating costs are moved into the department's operating budget and additional personnel associated with the project are shown within the Summary of Position Changes located on page 77.

Charts showing additional operating budget impacts for the Capital Improvements Program (CIP) for FY 10-14 and the Capital Needs Assessment for FY 15-19 are shown on page 218.

### **CIP SUMMARY**

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In summary, the Capital Improvements Program is a plan for providing a broad range of capital facilities and related service enhancements to the citizens of Albemarle County. However, given the limited resources in which an ever increasing number of competing County needs and priorities must be funded, future capital improvements plans should reflect a carefully-crafted and long-term strategy for meeting these and other future needs.

Charts and graphs showing expenditures for all projects and anticipated revenues are shown on pages 211 through 214.

## CIP PROJECT DESCRIPTIONS AND CHANGES

The following projects are lettered to correspond with recommended project funding levels shown on pages 215 and 216. Changes to current funding and/or new projects added during the FY 09/10 Amendment Year process are also identified.

### 1. ADMINISTRATION

**A. Electronic Poll Books (New Project):** Traditionally, voter registration departments have used hard-copy "pollbooks" at precinct polling places on election days. In recent years, advances in technology have led to the creation of "Electronic Pollbooks" -- portable computers that have the traditional hard-copy pollbook information (e.g. voters' names, addresses, etc.) loaded onto them just prior to each election. The State Board of Elections has sanctioned the use of Electronic Pollbooks and more recently, has begun to encourage all Virginia localities to adopt the use of Electronic Pollbooks. Additional operating impacts for this project include supplies and needed information technology support.

*As a new project request for FY 09/10, this project did not meet the criteria for inclusion into the capital plan during an amendment year. Funding is not recommended for this project.*

**B. Voting Machine Replacement:** There are two pieces of legislation, one at the State level that was passed during the 2007 Session of the General Assembly and the other which is pending Federal legislation that will require the modification and/or replacement of the existing direct record electronic voting machines currently in use by the County. Funding is programmed to replace or retrofit the machines depending upon the outcome of the state and federal legislation. Additional operating impacts for this project include ballot printing and shelving for storage of paper ballots.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$0	\$394	\$0	\$0	\$0	\$394
FY 10 Amendment	<u>\$0</u>	<u>(\$394)</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>(\$394)</u>
Amended CIP Funding	\$0	\$0	\$0	\$0	\$0	\$0

*This was a new project introduced in the amendment year in FY 08/09. There is currently state legislation and pending federal legislation which will require the phase out of existing voting machines used by the County. It is unclear at this time exactly what form the final legislation will take - whether the existing machines can be retrofitted with printers to meet the paper trail requirement or new optical scan voting machines will be required. It is recommended that this project be deferred to FY 14/15 until more clarity is received regarding the machine requirements.*

### 2. COURTS

**A. Court Square – Maintenance/Replacement:** This ongoing program includes interior and exterior maintenance/replacement projects to the Court Square Building, which houses General District Court and Circuit Court. These funds will maintain structural, functional, operational, productive, secure and aesthetic integrity of County Court facilities.

**B. Court Square Renovations:** Upon completion of renovations to the Levy Building, it is anticipated that some of the current occupants in the Courts buildings will be relocated to the Levy Building. The space vacated in the Circuit Court and General District Court buildings will be renovated to accommodate the remaining occupants.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$0	\$0	\$0	\$134	\$1,750	\$1,884
FY 10 Amendment	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>(\$134)</u>	<u>(\$1,750)</u>	<u>(\$1,884)</u>
Amended CIP Funding	\$0	\$0	\$0	\$0	\$0	\$0

*Due to the uncertainty regarding the disposition of the Levy Building after the Juvenile and Domestic Relations Court relocates, deferral of this project to FY 14/15 is recommended until further project direction is determined.*

- C. **Juvenile & Domestic Relations Court – Maintenance/Replacement:** This ongoing program includes interior and exterior maintenance/replacement projects to the Juvenile & Domestic Relations (J&DR) Court building. The City and County jointly fund these projects. Funds will help maintain structural, functional, operational, productive, secure and aesthetic integrity of the J&DR Court facility.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$15	\$15	\$15	\$15	\$18	\$78
FY 10 Amendment	<u>(\$15)</u>	<u>(\$15)</u>	<u>\$2</u>	<u>\$3</u>	<u>\$1</u>	<u>(\$24)</u>
Amended CIP Funding	\$0	\$0	\$17	\$18	\$19	\$54

*No additional funding is recommended for FY 09/10 and FY 10/11. It is anticipated that existing carryover funding will be sufficient for any repair and/or maintenance needed at the recently removed Juvenile Court building.*

- D. **Levy Building Renovation:** The Juvenile and Domestic Relations Court is currently being held in the Levy Building during the renovation of the J&DR Court building. Upon completion of those renovations a decision must be made concerning the disposition of the Levy Building. One consideration is to renovate the facility to house the General District Court. A study will be conducted in order to assess the ramifications of transforming this facility into a Court Facility, whether General District Court or another function. The renovation itself is estimated on a square footage basis and costs will vary depending upon the security and other special requirements.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$0	\$0	\$517	\$5,097	\$0	\$5,614
FY 10 Amendment	<u>\$0</u>	<u>\$0</u>	<u>(\$517)</u>	<u>(\$5,097)</u>	<u>\$0</u>	<u>(\$5,614)</u>
Amended CIP Funding	\$0	\$0	\$0	\$0	\$0	\$0

*There is also some uncertainty at this time regarding the City’s participation in a joint general district court project that was anticipated for this building. Due to this uncertainty regarding the future building use/disposition, deferral of this project to FY 14/15 is recommended.*

- E. **Old Jail Facility Maintenance:** The Old Jail Facility has been in a stage of neglect for several years and is beginning to deteriorate to a serious degree. An engineering evaluation was conducted to determine the work needed to stabilize the structure and prevent further deterioration of the old jail, jail yard and brick wall, and jailor’s house. Funding for immediate stabilization was provided in FY 07/08.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$298	\$325	\$0	\$0	\$0	\$623
FY 10 Amendment	<u>(\$298)</u>	<u>(\$325)</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>(\$623)</u>
Amended CIP Funding	\$0	\$0	\$0	\$0	\$0	\$0

*After review, it has been determined that the current available funding previously appropriated will be sufficient to provide essential maintenance to the structures. Deferral of the remaining funding for this project to FY 14/15 is recommended.*

**3. PUBLIC SAFETY**

- A. **Albemarle – Charlottesville Regional Jail Expansion (New Project):** The Albemarle-Charlottesville Regional Jail is a multi-jurisdictional facility which has experienced consistent inmate growth since the completion of

the three housing units in 2002. The project consists of a 66,000 square foot addition to the existing jail, providing an additional 220 inmate beds at an estimated cost of \$24.75 million. It is anticipated that the Virginia Department of Corrections would fund one-half of the cost. The remaining costs, in the form of debt service, would be shared among the three participating jurisdictions. The County’s share of this new debt service is reflected in the project costs as well as the anticipated debt service associated with the refinancing of outstanding debt issued for the 2002 expansion. The existing debt service is currently funded in the County’s General Fund. Therefore, this would result in a decrease in additional General Fund operating impacts even though there are additional operating impacts associated with the new addition (additional personnel and building operating and maintenance).

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$0	\$0	\$0	\$0	\$0	\$0
FY 10 Amendment	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$872</u>	<u>\$872</u>	<u>\$1,744</u>
Amended CIP Funding	\$0	\$0	\$0	\$872	\$872	\$1,744

*This new project request met the established criteria for a new project to be added to the CIP during an amendment year and is recommended for inclusion in the FY 10-14 capital plan.*

- B. **Airpacks (New Project):** The Fire Rescue department replaced all self-contained breathing apparatus (SCBA) in 2003 to ensure personnel are provided adequate protection from hazards faced during emergency operations. The total replacement allowed standardized equipment used in the field to avoid compatibility issues. This project plans for the replacement of these SCBAs, in FY 15/16, as they reach the end of their lifespan.

*As a new project requested in the needs assessment period of the capital plan during an amendment year, this project is not recommended for inclusion in the plan.*

- C. **Breathing Apparatus Fill Station and Mobile Compressor:** This project will provide air cascade systems to the three fire/rescue stations that currently do not have an in-house system. The air cascade system is used to refill the air bottles that are a part of the self-contained breathing apparatus (SCBA) that provide air to firefighters while performing firefighting duties. In addition, this project will provide a mobile compressor that will be used to maintain all of the station cascade systems. This system will require annual maintenance of the breathing air compressor as prescribed by US DOT and OSHA and is included as a yearly operating impact beginning in FY 11/12.

- D. **County Fire & EMS Apparatus Replacement:** This project funds the replacement of County-owned fire and EMS apparatus. The apparatus replacement schedule is based on age and mileage criteria and includes an initiative to standardize apparatus to address interoperability, reliability, and safety issues. Apparatus scheduled for replacement in the CIP are reviewed by the Apparatus Evaluation Team, a sub-committee of the Fire Rescue Advisory Board, and an independent contractor, and are reviewed under the same Fire/EMS Apparatus Replacement and Fleet Size policy as volunteer apparatus.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$0	\$1,255	\$0	\$232	\$0	\$1,487
FY 10 Amendment	<u>\$0</u>	<u>\$270</u>	<u>\$0</u>	<u>(\$232)</u>	<u>\$307</u>	\$345
Amended CIP Funding	\$0	\$1,525	\$0	\$0	\$307	\$1,832

*As a result of the review, replacement of Hollymead Ambulance 121 has been accelerated from FY 12/13 to FY 10/11 and the replacement of the Monticello ambulance has been added in FY 13/14.*

- E. **Fire Rescue Mobile Data Computers:** This project will add mobile data computers for critical fire and EMS personnel and apparatus. This technology gives fire and EMS personnel working in the community access to information necessary for a safe and efficient response to both emergency and routine calls for service. The annual maintenance fees for the mobile data computers are additional operating impacts associated with this project.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
<b>Original CIP</b>	\$209	\$220	\$231	\$0	\$147	\$807
<b>FY 10 Amendment</b>	<u>(\$209)</u>	<u>(\$220)</u>	<u>(\$231)</u>	<u>\$0</u>	<u>(\$147)</u>	<u>(\$807)</u>
<b>Amended CIP Funding</b>	\$0	\$0	\$0	\$0	\$0	\$0

*Due to additional operating impacts associated with this project that are unable to be absorbed within the Fire Rescue Department's existing operating budget, this project has been deferred to FY 14/15. Previously appropriated funding for this project will provide for partial implementation of the program, providing for mobile emergency medical services reporting capabilities.*

- F. **Fire Rescue Records Technology Initiative:** This project includes enhanced technology support to address public safety needs that will strengthen and support the County's emergency response capabilities and effectiveness through connectivity to all fire and rescue stations in the County and a standardization of how data is collected, analyzed, and disseminated. This is a broad based initiative that leverages existing technology and infrastructure currently in use by the County by adding necessary hardware and software for critical emergency service personnel, facilities, and apparatus. This project will be implemented in three phases: linking fire rescue stations with core County assets, enhancing records management and data collection, and implementing a mobile data solution. This project will enable field personnel to access dispatch information, emergency pre-plans, permit data, GIS information, maps, hazardous materials data, etc. while in the field. The costs of wide area network connections to each station are recurring additional operating impacts for this project.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
<b>Original CIP</b>	\$0	\$0	\$1,042	\$179	\$134	\$1,355
<b>FY 10 Amendment</b>	<u>\$0</u>	<u>\$0</u>	<u>(\$1,042)</u>	<u>(\$51)</u>	<u>\$0</u>	<u>(\$1,093)</u>
<b>Amended CIP Funding</b>	\$0	\$0	\$0	\$128	\$134	\$262

*Additional operating impacts associated with the wide area network component of this project are unable to be absorbed within the Fire Rescue Department's existing operating budget, therefore this portion of the project is recommended for deferral to FY 14/15. There is no recommended change to the station alerting system component of the project.*

- G. **Fire Rescue Wellness/Fitness Equipment:** The Fire Rescue Department implemented a proactive wellness and fitness program which included the placement of fitness and exercise equipment at all of the department's fire rescue stations and at the County Office Buildings at 5<sup>th</sup> Street and McIntire Road. The initial program implementation was made possible by funding from a 2004 Assistance to Firefighters Grant. This project provides funding for the replacement of this equipment based on the projected life cycles of the equipment beginning in FY 12/13.

- H. **Public Safety Training Facility:** The Public Safety Training Facility is a proposal to design and construct a County Fire, EMS, and Law Enforcement training center. The current Fire and EMS facility is located in a development area occupied by the regional jail. Law enforcement personnel currently use a facility owned and operated by a private firm. The proposed facility would accommodate the needs of Fire, EMS, and Law Enforcement personnel. \$2.06M has previously been appropriated for this project. Additional operating impacts for this project include annual maintenance and building operating costs.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$0	\$172	\$0	\$253	\$0	\$425
FY 10 Amendment	<u>\$0</u>	<u>(\$172)</u>	<u>\$0</u>	<u>(\$253)</u>	<u>\$0</u>	<u>(\$425)</u>
Amended CIP Funding	\$0	\$0	\$0	\$0	\$0	\$0

*Deferral of this project to FY 14/15 is recommended.*

- I. **Seminole Trail/CARS Berkmar Station Replacement:** Two existing stations, the CARS Berkmar building and the Seminole Trail Fire Station are in need of replacement in the northern urban ring of Albemarle County. Both existing buildings have limited sleeping quarters and living spaces for volunteer and career staff. This project provides funding for the construction of a 25,000 square foot replacement fire rescue station combining the two buildings into one facility.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$0	\$0	\$0	\$2,303	\$9,248	\$11,551
FY 10 Amendment	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>(\$1,152)</u>	<u>(\$4,624)</u>	<u>(\$5,776)</u>
Amended CIP Funding	\$0	\$0	\$0	\$1,151	\$4,624	\$5,775

*This project was reduced to reflect the County's portion of the project. An acceleration of the project timing was requested (from FY 12/13 to FY 09/10), however the project timing is recommended to remain as it appears in the adopted plan.*

- J. **Station 13 - Pantops Fire Station:** This project involves the continued contribution of funding for the future construction of the Pantops-area Fire Rescue Station and for the purchase of fire rescue apparatus and equipment for the station. A total of \$2.7M has previously been appropriated for land acquisition, site preparation, architectural/engineering services, apparatus, and equipment for this station. Operating impacts associated with this project include additional personnel and building and vehicle operations and maintenance.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$0	\$0	\$0	\$369	\$7,252	\$7,621
FY 10 Amendment	<u>\$0</u>	<u>\$0</u>	<u>\$155</u>	<u>\$701</u>	<u>(\$7,252)</u>	<u>(\$6,396)</u>
Amended CIP Funding	\$0	\$0	\$155	\$1,070	\$0	\$1,225

*The Pantops Station has been reduced to a 7,500 square foot facility which has reduced the overall project costs. The Board of Supervisors recently negotiated an agreement with the City of Charlottesville to renew the City Fire contract on an annual basis through June 30, 2013 which allows flexibility in terms of timing of both the Pantops and Ivy stations. Project costs and timing were adjusted to reflect the smaller project scope as well as anticipated station opening in April 2013. Additional operating impacts include hiring five additional personnel in FY 12/13 (which assumes nights and weekends would be staffed with volunteers) and eight additional personnel for an ambulance in FY 14/15.*

- K. **Station 14 - Ivy Fire Station:** This project involves the continued contribution of funding for the future construction of the Ivy-area Fire Rescue Station and for the purchase of fire rescue apparatus and equipment for the station. The Ivy Fire Station will serve the western portion of the County's development area adjacent to the City. A total of \$2.2M has previously been appropriated for land acquisition and apparatus. Operating impacts associated with this project include additional personnel and building and vehicle operations and maintenance.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$141	\$0	\$0	\$0	\$397	\$538
FY 10 Amendment	<u>(\$141)</u>	<u>\$0</u>	<u>\$593</u>	<u>\$684</u>	<u>(\$397)</u>	<u>\$739</u>
Amended CIP Funding	\$0	\$0	\$593	\$684	\$0	\$1,277

*The Ivy Station project has changed and will now involve the renovation of an existing building. This change has reduced the overall ten year project costs. The Board of Supervisors recently negotiated an agreement with the City of Charlottesville to renew the City Fire contract on an annual basis through June 30, 2013 which allows flexibility in terms of timing of both the Pantops and Ivy stations. Project costs and timing were adjusted to reflect the change in project scope as well as anticipated station opening in July 2013. Additional operating impacts include hiring twelve additional personnel in FY 12/13 and eight additional personnel for an ambulance in FY 15/16.*

- L. **Volunteer Fire Department & EMS Apparatus Replacement:** This project funds the replacement of volunteer fire and EMS apparatus. The apparatus replacement schedule is based on an age and mileage criteria and includes an initiative to standardize apparatus to address interoperability, reliability, and safety issues. Apparatus are scheduled for replacement in accordance with the Board’s approved Fire/EMS Apparatus Replacement and Fleet Size policy which is designed around a 17 year replacement cycle. This project replaces the previous method in which volunteer fire and rescue departments borrowed funds from a zero interest loan program established by Albemarle County.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$2,315	\$1,166	\$2,315	\$2,630	\$761	\$9,187
FY 10 Amendment	<u>\$422</u>	<u>\$349</u>	<u>\$526</u>	<u>(\$437)</u>	<u>\$42</u>	<u>\$902</u>
Amended CIP Funding	\$2,737	\$1,515	\$2,841	\$2,193	\$803	\$10,089

*In addition to updated costs, as a result of this year’s evaluations, three Scottsville Rescue Squad ambulances programmed for replacement in FY 12/13 have been accelerated. An ambulance will be replaced in FY 09/10, FY 10/11, and FY 11/12.*

- M. **800 MHz Radio Replacements:** The 800 MHz radio system went “live” in late FY 05/06. There are currently 834 mobile and portable radio units that are part of this system currently being used by Law Enforcement, Fire, and EMS personnel. This project provides funding to begin the replacement of the radio units at the end of their anticipated life cycle.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$0	\$0	\$1,555	\$311	\$311	\$2,177
FY 10 Amendment	<u>\$0</u>	<u>\$0</u>	<u>(\$1,555)</u>	<u>\$1,244</u>	<u>\$0</u>	<u>(\$311)</u>
Amended CIP Funding	\$0	\$0	\$0	\$1,555	\$311	\$1,866

*The radio units that are a part of the 800 MHz radio system have an anticipated life expectancy of seven years. A one year deferral of the radio replacement funding is recommended based on the anticipated life expectancy.*

- N. **Evidence and Specialty Vehicle Storage (New Project):** This project will construct a secure storage facility that will be used for the forensic processing of vehicles involved in serious crimes. In addition, seized vehicles and police related specialty vehicles require a secure and climate controlled storage facility. This facility will be designed and constructed to provide the highest level of security for evidence related crimes and departmental assets. Funding is requested beginning in FY 14/15.

*As a project requested in the needs assessment period of the capital plan during an amendment year, this project is not recommended for inclusion in the plan.*

- O. **Police Forensic Unit Upgrade (New Project):** This project will enhance the Police Department’s ability to document and preserve vital evidence at crime scenes as well as improving its ability to track evidence and conduct audits. The project has several components including a Krimesite Imager which will use ultra violet imaging to locate latent fingerprints, Leica ScanStation which will allow 3D laser imaging of crime scenes, an automated fingerprint identification system, single lens reflex digital cameras, and an evidence management system. Funding is requested beginning in FY 14/15.

*As a new project requested in the needs assessment period of the capital plan during an amendment year, this project is not recommended for inclusion in the plan.*

- P. **Police Mobile Data Computers:** This project will provide for the continued funding of the Police Department Mobile Data Computer program. This program provides patrol vehicles with laptop computers and mobile data technology. These computers will improve the efficiency and effectiveness of Albemarle County Police Department services.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$546	\$110	\$67	\$445	\$800	\$1,968
FY 10 Amendment	<u>(\$546)</u>	<u>\$520</u>	<u>(\$67)</u>	<u>(\$364)</u>	<u>(\$660)</u>	<u>(\$1,117)</u>
Amended CIP Funding	\$0	\$630	\$0	\$81	\$140	\$851

*The Police Department’s review of the equipment replacement schedule resulted in a revision to the adopted CIP, deferring certain costs out five to six years. The recommended CIP reflects the Police Department’s revised request.*

- Q. **Police Patrol Video Cameras:** The police department is requesting funding for the replacement of video cameras, currently in all “marked” patrol vehicles, at the end of their life cycle. The camera and a remote microphone record the interaction between the officer and traffic violator. The documented recording is critical to the prosecution of “Driving Under the Influence” and other serious traffic/criminal cases, as well as its administrative use in resolving complaints made against police officers by motorists.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$151	\$27	\$208	\$232	\$260	\$878
FY 10 Amendment	<u>(\$26)</u>	<u>(\$5)</u>	<u>(\$37)</u>	<u>(\$39)</u>	<u>(\$45)</u>	<u>(\$152)</u>
Amended CIP Funding	\$125	\$22	\$171	\$193	\$215	\$726

*The video camera costs were revised by the Police Department to reflect the current cost of the systems. The recommended CIP reflects the Police Department’s revised request.*

**4. PUBLIC WORKS**

- A. **Climate Protection Program (New Project):** This new project will fund various climate protection projects and initiatives as defined by the Board of Supervisors including the Greenhouse Gas reduction initiative, EnergyStar program, and Cool Counties initiative. Costs include consultants, studies, projects, and educational awareness. Funding is requested beginning in FY 09/10.

*As a new project requested in an amendment year, this project is not recommended for inclusion in the plan. Certain components of this project were added to the revised County Facilities Maintenance and Replacement project.*

- B. **COB McIntire Window Replacement:** This project will replace the 20+ year old windows in the County Office Building with energy efficient, architecturally and aesthetically designed windows.

- C. **County Facilities – Maintenance/Replacement:** This ongoing program includes interior and exterior maintenance/replacement projects at County facilities. These funds will maintain structural, functional, operational, productive, secure and aesthetic integrity of County facilities. County facilities include: COB McIntire, COB 5th Street, and the Old Crozet Elementary School.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$585	\$760	\$760	\$735	\$680	\$3,520
FY 10 Amendment	<u>\$25</u>	<u>(\$119)</u>	<u>(\$87)</u>	<u>(\$29)</u>	<u>\$62</u>	<u>(\$148)</u>
Amended CIP Funding	\$610	\$641	\$673	\$706	\$742	\$3,372

*Recommended changes to the adopted plan were based on the recently completed facility assessment and energy audits and review by General Services. In addition, a scaled down version of the Climate Protection project was incorporated into this project costs.*

- D. **Ivy Landfill Remediation:** This project funds the capital costs associated with the remediation of the Ivy Landfill.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$969	\$468	\$468	\$468	\$468	\$2,841
FY 10 Amendment	<u>\$131</u>	<u>\$67</u>	<u>\$55</u>	<u>\$55</u>	<u>\$55</u>	<u>\$363</u>
Amended CIP Funding	\$1,100	\$535	\$523	\$523	\$523	\$3,204

*Funding was revised based on the latest cost estimates of the County's share of the Ivy Landfill remediation.*

- E. **Keene Landfill Closure:** This project is an environmental contingency fund to provide corrective action, if necessary, upon discovery of potential groundwater contamination. Annual monitoring of the groundwater quality is currently being provided by General Services through the operating budget.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$0	\$100	\$0	\$0	\$0	\$100
FY 10 Amendment	<u>\$50</u>	<u>(\$50)</u>	<u>\$53</u>	<u>\$55</u>	<u>\$60</u>	<u>\$168</u>
Amended CIP Funding	\$50	\$50	\$53	\$55	\$60	\$268

*The previously appropriated funding for this project is planned to be reduced as described on page 184. As a result, the project costs have been amended and are now evenly distributed through the CIP. This reflects a reasonable fund for response to any possible environmental situations.*

- F. **Moore's Creek Septage Receiving:** The Moore's Creek Wastewater Treatment Plant (owned by Rivanna Water and Sewer Authority) receives septage from septage haulers in the Albemarle County service area. The current receiving procedure consists of open pit dumping of septage which has caused odor problems at the treatment plant and in the surrounding area. This project will fund the installation of an enclosed septage receiving station and an active odor treatment facility which will allow reception of this material while significantly reducing the odor impact.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$2,158	\$0	\$0	\$0	\$0	\$2,158
FY 10 Amendment	<u>(\$1,987)</u>	<u>\$171</u>	<u>\$171</u>	<u>\$171</u>	<u>\$171</u>	<u>(\$1,303)</u>
Amended CIP Funding	\$171	\$171	\$171	\$171	\$171	\$855

*This project is now reflected in the capital plan in terms of the anticipated annual debt service to be reimbursed to the Rivanna Water and Sewer Authority.*

- G. **Old Crozet School Reuse Renovation (New Project):** Funding was requested for a consultant study of the potential uses for the Old Crozet Elementary School building and property. This study would analyze those uses and how they incorporate into the Crozet Master Plan and Community Facility Plan.

*It is anticipated that this study could be conducted by in-house Community Development staff and is therefore not recommended for funding.*

- H. **Recycling Centers:** This project requests funds to construct recycling centers throughout the County. These centers will serve County residents and private haulers who choose to deliver recyclable materials including plastic, aluminum/steel, and paper. Areas that are being considered for recycling centers include Crozet, Scottsville, the Pantops area, and the Northern areas of the County. The anticipated fee payment to Rivanna Solid Waste Authority to manage the site and transport the recyclables is shown as a yearly additional operating impact for this project.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$276	\$289	\$304	\$0	\$0	\$869
FY 10 Amendment	<u>(\$276)</u>	<u>(\$289)</u>	<u>(\$304)</u>	<u>\$318</u>	<u>\$334</u>	<u>(\$217)</u>
Amended CIP Funding	\$0	\$0	\$0	\$318	\$334	\$652

*This project was recommended for deferral until FY 12/13 by the Office of Facilities Development.*

- I. **Registrar Office Renovation (New Project):** Funds are requested for basic renovations to a yet to be identified rented property for the expansion of the Voter Registrar Office now housed at the County Office Building – 5<sup>th</sup> Street. Funding is requested in FY 11/12.

*As a new project requested in an amendment year, this project is not recommended for inclusion in the plan.*

- J. **Security Improvements (New Project):** During a recently completed vulnerability assessment, several items were identified relating to the security environment at the County Office Buildings and Fire Rescue facilities. Many of the low cost findings have or will be undertaken within the General Services operating budget, however the overall program will need to be addressed within the CIP. This project will address items such as parking lot lighting, key security, security cameras, and alarms. Funding was requested beginning in FY 09/10.

*As a new project requested in an amendment year, this project is not recommended for inclusion in the plan.*

- K. **Storage Facility Lease:** This project will provide funding of the lease payment for the storage facility needs of local government. This facility provides approximately 30,000 square feet of space to meet the needs of both local government and schools.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$56	\$56	\$56	\$56	\$0	\$224
FY 10 Amendment	<u>(\$2)</u>	<u>\$0</u>	<u>\$2</u>	<u>(\$6)</u>	<u>\$0</u>	<u>(\$6)</u>
Amended CIP Funding	\$54	\$56	\$58	\$50	\$0	\$218

*Project costs were adjusted to reflect the actual terms of the lease.*

**5. COMMUNITY/NEIGHBORHOOD DEVELOPMENT**

- A. **Hillsdale Road Connector:** This project is the extension of Zan Road (in the City of Charlottesville) to connect to Pepsi Place at the existing cul-de-sac. Ninety-five percent of this road alignment is within the City limits. This project was formerly referred to as the Seminole-Pepsi Place Connector.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$0	\$0	\$0	\$100	\$0	\$100
FY 10 Amendment	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>(\$100)</u>	<u>\$0</u>	<u>(\$100)</u>
Amended CIP Funding	\$0	\$0	\$0	\$0	\$0	\$0

*Due to uncertainty regarding timing and need for this funding, this project was deferred to FY 14/15.*

- B. **Neighborhood Plan Implementation Program:** This project provides a projection for future capital funding needs for upcoming neighborhood master plans for the County’s Designated Development Areas. There are a total of six neighborhood plans anticipated to be developed for the eleven designated Development Areas identified in the County’s Land Use Plan, of which two, Crozet Master Plan and the Pantops Master Plan, have been adopted to date. As master plans are adopted and specific recommendations/projects are known, specific funding requests will be submitted in the CIP as discrete project requests. General maintenance costs, based on 2% of capital cost projections, are shown as additional operating impacts for this project.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$850	\$1,050	\$1,050	\$1,050	\$1,050	\$5,050
FY 10 Amendment	<u>\$0</u>	<u>(\$650)</u>	<u>(\$800)</u>	<u>(\$800)</u>	<u>(\$800)</u>	<u>(\$3,050)</u>
Amended CIP Funding	\$850	\$400	\$250	\$250	\$250	\$2,000

*The Board of Supervisors directed staff to reduce the general fund transfer to the CIP the equivalent of three cents of the real estate tax rate. It further directed that reductions in project expenditures to offset the equivalent of two cents of this revenue loss should be taken from the Acquisition of Conservation Easements program, Transportation, and urban infrastructure. This project was reduced as a part of the project adjustments to urban infrastructure.*

- C. **Priority Pedestrian Crossings (New Project):** The Board of Supervisors directed County and VDOT staff to evaluate and provide pedestrian crosswalk/walkway safety improvements in response to a number of recent serious pedestrian/vehicle accidents. Last summer the Board endorsed the identification of 12 priority projects of crosswalk and sidewalk improvements. Staff working with VDOT and the Alliance for Community Choice in Transportation, considered recommendations of existing studies and plans and staff knowledge to identify critical areas for pedestrian improvements. Once these critical areas were identified, staff evaluated characteristics of the road segments and the surrounding area to establish the recommended priorities. The following characteristics were considered: traffic volumes, pedestrian accidents, existing pedestrian improvements (sidewalks, crosswalks, signals, street lighting, etc.), presence of pedestrian trip attractors/generators in the area, and proximity to transit service. VDOT has already completed some of the improvements identified.

*Existing funding in the Neighborhood Plan Implementation program should be sufficient to begin to address the four priority pedestrian crossings that are currently identified.*

- D. **Revenue Sharing Road Program:** Each year, the County participates in the Revenue Sharing Road Program in which the State provides funds for the construction, maintenance, and/or improvement of secondary roads. Under the new tier participation process, the County participates in Tier One which provides funding when the governing body commits more than \$1.0M in local funds for a \$1.0M VDOT match. The Revenue Sharing Program is expected to be very competitive under the new guidelines. In order to enhance the County’s competitiveness, the County’s allocation has been increased from the historic \$1M annual allocation to \$1.5M.

**Adopted Budget:** *The Board of Supervisors reallocated the FY 09/10 recommended funding for the Road Revenue Sharing Program (\$1.5M); \$1.349M was set aside in a contingency reserve and the remaining \$0.151M was designated to fund the increase in operations for JAUNT.*

E. **Roadway Landscaping Program:** New landscaping improvements and the upgrading of existing landscaping along County roads, primarily entrance corridors, are the components of this project. A general fund for this

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$542	\$172	\$178	\$225	\$0	\$1,117
FY 10 Amendment	(\$542)	(\$172)	(\$178)	(\$225)	\$0	(\$1,117)
Amended CIP Funding	\$0	\$0	\$0	\$0	\$0	\$0

type of project allows for more flexibility to adjust to changes in priorities or unique circumstances. These projects will enhance the visual quality of the County. Costs to maintain the landscaping improvements/upgrades are additional operating impacts associated with this project.

*The department's revised project requested no funding in FY 09/10. In addition, project costs were also generally reduced to reflect less ground level landscaping/gardens to reduce long-term maintenance costs. After evaluation of existing appropriated funding and need, sufficient funding is available to provide roadway landscaping over the next several years, therefore no additional funding is recommended over the five year period.*

F. **Sidewalk Construction Program:** The Sidewalk Construction Program provides annual, ongoing funding for the construction of sidewalks and other pedestrian-related improvements NOT funded in conjunction with road projects or specific neighborhood plans. Projects funded in conjunction with road projects and neighborhood plans are presented separately in the CIP. Annual funding for a general sidewalk construction program also permits greater flexibility for planning and construction of needed facilities. Costs to maintain the sidewalks are additional operating impacts for this project.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$526	\$765	\$543	\$528	\$500	\$2,862
FY 10 Amendment	(\$263)	(\$383)	(\$271)	(\$264)	(\$250)	(\$1,431)
Amended CIP Funding	\$263	\$382	\$272	\$264	\$250	\$1,431

*The Board of Supervisors directed staff to reduce the general fund transfer to the CIP the equivalent of three cents of the real estate tax rate. It further directed that reductions in project expenditures to offset the equivalent of two cents of this revenue loss should be taken from the Acquisition of Conservation Easements program, Transportation, and urban infrastructure. This project was reduced as a part of the project adjustments to urban infrastructure.*

G. **Streetlamp Program:** This project serves two primary purposes: (1) allows more flexible and consistent funding for public requests for street lighting projects; and (2) anticipates the need to provide street lighting along public sidewalk projects. Projects under this request correspond with sidewalk projects funded through the Sidewalk Construction Program, as to location and funding dates. This program is also used for public requests which meet the County's policy for funding and construction. Additional operating impacts reflect anticipated electricity costs associated with this program.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$51	\$52	\$54	\$55	\$57	\$269
FY 10 Amendment	(\$51)	(\$26)	(\$27)	(\$28)	(\$28)	(\$160)
Amended CIP Funding	\$0	\$26	\$27	\$27	\$29	\$109

*Due to available unexpended funds, the adopted funding for FY 09/10 was removed by the submitting department. In addition, the Board of Supervisors directed staff to reduce the general fund transfer to the*

*CIP the equivalent of three cents of the real estate tax rate. It further directed that reductions in project expenditures to offset the equivalent of two cents of this revenue loss should be taken from the Acquisition of Conservation Easements program, Transportation, and urban infrastructure. This project was reduced as a part of the project adjustments to urban infrastructure.*

- H. **Transportation Improvement Program - Local:** This project provides a flexible and consistent funding program to support high priority transportation projects and initiatives in the County. These are typically high cost projects requiring significant financial commitment to develop and implement. The projects are identified in the County Strategic Priority List of Secondary Road Improvements, Primary Road Priority List, Master Plan transportation improvements, Funding Options Workgroup report, and CHART. All road projects identified are the highest priority County projects which, at this time, are either not eligible for VDOT funding and/or will not be designed and constructed within the time frame desired by the County to support orderly development of the County.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
<b>Original CIP</b>	\$2,125	\$2,125	\$2,125	\$2,125	\$2,125	\$10,625
<b>FY 10 Amendment</b>	<u>(\$2,125)</u>	<u>(\$2,125)</u>	<u>(\$2,125)</u>	<u>(\$2,125)</u>	<u>(\$2,125)</u>	<u>(\$10,625)</u>
<b>Amended CIP Funding</b>	\$0	\$0	\$0	\$0	\$0	\$0

*The Board of Supervisors directed staff to reduce the general fund transfer to the CIP the equivalent of three cents of the real estate tax rate. It further directed that reductions in project expenditures to offset the equivalent of two cents of this revenue loss should be taken from the Acquisition of Conservation Easements program, Transportation, and urban infrastructure.*

- I. **Transportation Improvement Program – Regional:** This project provides funding for the design component and possible construction of priority transportation projects identified by the Transportation Funding Options Working Group. This Group is compiled of representatives from MPO, City of Charlottesville, County of Albemarle, VDOT, and citizens.

**6. HUMAN DEVELOPMENT**

- A. **Department of Social Services Electronic Document Management and Archiving (New Project):** This project would fund the purchase and installation of an electronic document management and archiving system for the Social Services with the goal of enhancing document organization and accessibility. Funding was requested in FY 12/13.

*As a new project requested in an amendment year, this project is not recommended for inclusion in the plan.*

- B. **Southern Albemarle Intergenerational Center (New Project):** The Southern Albemarle Coalition, Jefferson Area Board for Aging, Albemarle County Department of Social Services, and the Southern Family Practice center identified a goal to develop a community service center in the southern region of the County that will provide a comprehensive set of intergenerational services. The proposed site is adjacent to the Southern Albemarle Family Practice Center. Community services to be offered include infant, preschool, and child care, before and after school care, intergenerational programming, health services, adult day services, and senior center services. The estimated total cost of this project is \$3.4M of which the County’s requested share totaled \$682,000.

*As a new project requested in an amendment year, this project is not recommended for inclusion in the plan.*

**7. PARKS, RECREATION & CULTURE**

- A. **County Athletic Field Development:** This project requests funds to implement the recommendations of the County Athletic Field Study, which was first completed in 1997 and is updated annually. The Parks and Recreation Department annually discusses current and projected field needs with the various local community athletic organizations and develops a priority list for athletic field improvements that includes the construction of new playing fields, and the upgrading and lighting of existing playing fields. Annual maintenance costs of the athletic fields, including mowing, seeding and fertilizing, are shown as additional operating impacts for this project.
- B. **Crozet Growth Area Community Park Facilities:** This project will fund new community park facilities based on the planned growth of the Crozet community. Cost estimates are based on developed park facilities which would include two little league baseball fields, two full size soccer fields, two basketball courts, two playground areas, picnic shelters, and restrooms. The actual development of the Western Park will be determined by the Park Master Plan. Some funding could be used to locate originally planned or other facilities at alternative locations based on input from the Crozet community. Operating and maintenance costs are shown as additional operating impacts for this project.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$183	\$1,878	\$0	\$0	\$0	\$2,061
FY 10 Amendment	(\$183)	(\$1,878)	\$0	\$0	\$0	(\$2,061)
Amended CIP Funding	\$0	\$0	\$0	\$0	\$0	\$0

*Due to additional operating impacts associated with this project that cannot be absorbed within the existing Parks and Recreation operating budget, this project has been deferred to FY 14/15.*

- C. **Crozet Park Improvements (New Project):** This project, requested by the Crozet Park Board, provides funding for several long range projects to meet the recreational needs of the growing Crozet area. Including a pool enclosure and air exchange system, improvements to the bandstand and other outdoor improvements, and a contribution towards a Crozet YMCA. Funding was requested beginning in FY 14/15.  
*As a new project requested in an amendment year, this project is not recommended for inclusion in the plan.*
- D. **Darden Towe Park Improvements (New Project):** Funding is requested beginning in FY 14/15 for future development of Darden Towe Park. The actual improvements will be determined by a citizen driven master plan to be completed in FY 10/11.  
*As a new project requested in an amendment year, this project is not recommended for inclusion in the plan.*
- E. **Darden Towe Park Softball Field Lighting (New Project):** This project funds the County’s share (70%) of the cost of lighting the three softball fields at Darden Towe Park.  
*As a new project requested in an amendment year, this project is not recommended for inclusion in the plan.*
- F. **Greenway Program:** This project requests ongoing funding to implement the County Greenway Program. These funds may be used to purchase land or easements, fund construction, or as matching funds for grants, depending on the opportunities available. While highest priority will be given to developing greenways identified in the Comprehensive Plan, other trail-related opportunities would be evaluated for funding as they occur. Operating costs to maintain these trails are shown as additional operating impacts for this project.
- G. **Hedgerow Property Trail Park (New Project):** Funds are requested to develop an access road, parking area, and restroom facilities to serve as a trailhead for the 340 acre Hedgerow Property. This property was gifted to the Nature Conservancy and is to be gifted to Albemarle County for use by the general public for outdoor recreation and trail use consistent with a Conservation Easement which will be maintained by the Nature Conservancy. Funding was requested in FY 14/15.  
*As a new project requested in an amendment year, this project is not recommended for inclusion in the plan.*

- H. **Northern Urban Area Community Park:** The Northern Urban Area Community Park will provide new community park facilities necessary based on the planned growth of the Hollymead and northern urban area. Developed park facilities would include two little league baseball fields, two full size soccer fields, two basketball courts, two playground areas, picnic shelters and restrooms. Operating and maintenance costs are shown as additional operating impacts for this project.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$0	\$1,110	\$204	\$2,095	\$0	\$3,409
FY 10 Amendment	<u>\$0</u>	<u>(\$1,110)</u>	<u>(\$204)</u>	<u>(\$2,095)</u>	<u>\$0</u>	<u>(\$3,409)</u>
Amended CIP Funding	\$0	\$0	\$0	\$0	\$0	\$0

*Due to additional operating impacts associated with this project that cannot be absorbed within the existing Parks and Recreation operating budget, this project has been deferred to FY 14/15.*

- I. **Paramount Theater:** The Paramount Theater opened in December 2004. This project provides a financial contribution for restoration of the historic Paramount Theater. Some of the features of the project include: developing a three-story building adjacent to the Paramount in order to provide additional lobby space, restrooms, community space, community group meetings, corporate and private functions, and community rehearsal space, ensuring that the entire facility is accessible for persons with disabilities. The total County commitment to this project is \$330,000 which will be paid over a ten year period, with the last payment in FY 09/10.
- J. **Park Enhancements:** The Park Enhancements project places a focused emphasis on enhancement to existing park facilities. Examples of projects in this request include restroom upgrades, new picnic shelters, and beach area enhancement. Additional operating impacts include cost for additional restrooms and picnic shelters as well as general enhancement operating cost estimates.
- K. **Park System Redesign Study:** This project will provide funds to hire a consultant to develop and perform a random citizen survey and make recommendations on improvements to the existing park system based on the findings of the survey. The Parks and Recreation random citizen survey was performed in 2003. Funds are also included for master planning to determine and establish a phasing plan for additional improvements to Darden Towe Park and Walnut Creek Park.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$0	\$100	\$0	\$0	\$0	\$100
FY 10 Amendment	<u>\$0</u>	<u>(\$100)</u>	<u>\$0</u>	<u>\$100</u>	<u>\$0</u>	<u>\$0</u>
Amended CIP Funding	\$0	\$0	\$0	\$100	\$0	\$100

*Project was deferred two years so that the survey may be completed closer to the timing of planned improvements at Walnut Creek and Darden Towe parks.*

- L. **Parks - Maintenance/Replacement:** This project requests funding for various maintenance and replacement projects for County parks and recreation facilities. Maintenance and replacement projects generally repair and enhance existing facilities to make them more enjoyable and safer in many cases. Some projects reduce annual operating expenses by improving efficiency or reducing the frequency of repeated repairs.
- M. **Parks and Recreation Security Improvements (New Project):** The recently completed physical security and vulnerability assessment identified several areas in the park and recreation facilities throughout the County to address. Some of the less costly improvements will be completed through the Parks and Recreation Department's operating budget. The more costly improvements are requested with this new project request. Funding was requested beginning in FY 09/10.

*As a new project requested in an amendment year, this project is not recommended for inclusion in the plan.*

- N. **Patricia Byrom Forest Preserve Park:** This project provides \$103,000 in FY 09/10 to complete the phase one access road, parking area, park entry pavilion, and restroom facilities to create a proper entrance to the Patricia Ann Byrom Forest Preserve Park.

*It is anticipated that this project can be completed using existing Greenway and River Access improvement funds. Therefore, no additional funding is recommended.*

- O. **Preddy Creek Trail Park:** This request provides an additional \$107,000 in FY 09/10 to complete the phase one access road and parking areas for the Preddy Creek Trail Park. The project also requests funding in FY 14/15 to expand, if necessary, parking and to provide amenities such as picnic shelters and restroom facilities.

*It is anticipated that phase one of this project can be completed using existing Greenway and River Access improvement funds. Therefore, no additional funding is recommended for phase one. Funding for phase two is not recommended during this amendment year.*

- P. **River and Lake Access Improvements:** This request provides funding to improve public access to rivers and lakes in Albemarle County. FY 03/04 was the first year of an on-going annual appropriation to improve public water access. These funds may be used to purchase land or easements, fund construction, or as matching funds for grants, depending on the opportunities available. While priority in the early years of this program will be to improve public access to river areas, funds will also be made available for special accessibility projects to public fishing lakes. Operating costs to maintain these improvements are shown as additional operating impacts for this project.

- Q. **Southern Fork Rivanna Reservoir Boat Access (New Project):** Funding is requested in FY 13/14 to construct an access road, parking area for cars and boat trailers, and a new concrete boat ramp at the South Fork Rivanna Reservoir. This project will provide a formal boat access at the existing ramp site near the water treatment plant.

*As a new project requested in an amendment year, this project is not recommended for inclusion in the plan.*

- R. **Southern Urban Area Park:** This project request originally funded a new park in the southern urban area which would provide community recreation facilities. This park included two little league baseball fields, two full size soccer fields, two basketball courts, two playground areas, and a picnic shelter with restrooms. Annual maintenance and operating costs for this project are shown as additional operating impacts.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$0	\$0	\$0	\$1,223	\$224	\$1,447
FY 10 Amendment	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>(\$1,223)</u>	<u>(\$224)</u>	<u>(\$1,447)</u>
Amended CIP Funding	\$0	\$0	\$0	\$0	\$0	\$0

*As a result of proffers of land and funding for the district park master plan received as a part of the Biscuit Run development rezoning, the FY 09/10 department request for this project was significantly revised. However, due to the treatment of FY 09/10 as an amendment year, the scope of this project and associated project costs have not been updated. The timing of this project, however, has been deferred to FY 15/16 based on anticipated timing associated with the proffered site.*

- S. **STARS Swimming Partnership (New Project):** Funding is requested towards a partnership project with the Star Swimming/Virginia Gators. This project would provide \$100,000 annually over a five year period towards the covering of a new 25 meter by 25 meter competitive pool being built by Fairview Swim Club and a two lane warmer water pool to be built by Stars Swimming Gators. The resulting covered twelve lane facility will be made available for priority practice times and meets for all three County high school swim teams.

*As a new project requested in an amendment year, this project is not recommended for inclusion in the plan.*

- T. **Towe/Pen Park Pedestrian Bridge:** This project provides the County’s share of a joint project with the City of Charlottesville to build a pedestrian bridge across the Rivanna River between Towe Park and Pen Park. The total cost of the project is estimated at \$4M. The project is dependent on grant funding with the City and County combined share estimated to be 20% of the total project.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$0	\$0	\$0	\$0	\$400	\$400
FY 10 Amendment	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	(\$400)	(\$400)
Amended CIP Funding	\$0	\$0	\$0	\$0	\$0	\$0

*Due to anticipated project timing, this project has been deferred to FY 14/15.*

- U. **Walnut Creek Park Improvement (New Project):** Funding is requested, beginning in FY 14/15, for the future development of Walnut Creek Park. Actual improvements will be determined by a citizen driven master plan.

*As a new project requested in an amendment year, this project is not recommended for inclusion in the plan.*

- V. **YMCA Competitive Pool Addition:** This project provides additional County funding for the YMCA, City of Charlottesville/University of Virginia partnership to add a competitive swimming pool to the new YMCA facility being planned for McIntire Park. The competitive pool could serve the needs of the three County public high school swim teams as well as private school swim teams, the Y swim team, Gators swim team, and fitness swimmers.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$0	\$0	\$1,250	\$0	\$0	\$1,250
FY 10 Amendment	<u>\$0</u>	<u>\$0</u>	(\$1,250)	<u>\$0</u>	<u>\$0</u>	(\$1,250)
Amended CIP Funding	\$0	\$0	\$0	\$0	\$0	\$0

*Deferral of this project to FY 14/15 is recommended until a decision has been finalized regarding all proposals for competitive pool swimming.*

**8. LIBRARIES**

- A. **Central Library Maintenance and Repair:** This project will fund the County’s share (50%) for repairs and maintenance of the heating and air condition system, elevator, roof, and interior finishes of the Central Library. Total costs of this project will be shared with the City of Charlottesville.
- B. **Central Library Renovation:** This project requests funding for the renovation of the Central Library. The existing library is over 20 years old and all aspects of the facility need updating. While collections have grown, so has the public’s demand for technology and information systems. Renovation of the existing facility will adapt the building to be flexible for technology and enhance access to books, computers, and other information. Costs of this project will be shared with the City of Charlottesville.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$0	\$0	\$0	\$1,298	\$11,934	\$13,232
FY 10 Amendment	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	(\$1,298)	(\$11,419)	(\$12,717)
Amended CIP Funding	\$0	\$0	\$0	\$0	\$515	\$515

*Project costs were revised by the Office of Facilities Development. A one year deferral of the project is recommended pending a comprehensive review of library needs.*

- C. **New Crozet Library:** This project will provide the remaining funding to construct a new 20,000 square foot library to replace the existing Crozet Library. Based on figures and guidelines from the Community Facilities Plan, the present library does not meet minimum requirements. In addition, the location of the present library does not lend itself to expansion. Without an increase in space, the library will be unable to adequately continue to meet the demands for information services. The County has previously appropriated \$4.45M for this project. Additional operating impacts for this project include additional personnel and building maintenance and operating costs. These additional operating costs would impact the County's operating budget through an increase in the funding provided to the Jefferson Madison Regional Library.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$5,390	\$0	\$0	\$0	\$0	\$5,390
FY 10 Amendment	<u>(\$5,390)</u>	<u>\$0</u>	<u>\$5,390</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Amended CIP Funding	\$0	\$0	\$5,390	\$0	\$0	\$5,390

*A two year deferral of this project is recommended.*

- D. **Northern Albemarle Library Facility:** This project combines the former New Northside Library and New Library 29N Corridor into one Northern Albemarle Library Facility project. This project proposes constructing 30,000 square feet of library space and 10,000 square feet of bookmobile and system-wide space in the northern urban area of the County. Additional operating impacts include additional personnel and building maintenance and operating costs. These additional operating costs would impact the County's operating budget through an increase in the funding provided to the Jefferson Madison Regional Library.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$0	\$0	\$2,479	\$11,045	\$3,448	\$16,972
FY 10 Amendment	<u>\$0</u>	<u>\$0</u>	<u>(\$2,479)</u>	<u>(\$11,045)</u>	<u>(\$3,448)</u>	<u>(\$16,972)</u>
Amended CIP Funding	\$0	\$0	\$0	\$0	\$0	\$0

*Deferral of the project to FY 14/15 is recommended pending a comprehensive review of library needs.*

- E. **Scottsville Library Expansion:** This project requests funding to renovate and construct a 600 square foot addition to the Scottsville Library. Additional operating impacts for this project include an additional 1.0 personnel and building maintenance and operating costs. These additional operating costs would impact the County's operating budget through an increase in the funding provided to the Jefferson Madison Regional Library.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$0	\$0	\$0	\$2,676	\$254	\$2,930
FY 10 Amendment	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>(\$783)</u>	<u>\$0</u>	<u>(\$783)</u>
Amended CIP Funding	\$0	\$0	\$0	\$1,893	\$254	\$2,147

*Project costs were reviewed and updated by the Office of Facilities Development.*

- F. **New Library Southern Urban Area:** This project requests funding to construct a new 15,000 square foot library to serve the Southern Urban area. County population projections predict an increase in the southern area of the County. Without an increase in space, the existing libraries will be unable to adequately meet the information services demand as the population grows. Additional operating impacts for this project include additional personnel and building maintenance and operating costs. These additional operating costs would impact the County's operating budget through an increase in the funding provided to the Jefferson Madison Regional Library.

**9. TECHNOLOGY AND GIS**

A. **County Server/Infrastructure Upgrade:** This is an on-going project to fund General Government technology initiatives including network servers, hubs, switches, routers, disk storage, application packages, computers, and related hardware/software to support the networks. The broad range of technology requested attempts to focus on creation and maintenance of a high performance central networked environment, which can support access to and distribution of information to staff working both within and outside of the County Office Building.

**10. ACQUISITION OF CONSERVATION EASEMENTS (ACE)**

A. **ACE Program:** The ACE Program was established by the Board of Supervisors by which the County, with available funds, can acquire conservation easements voluntarily offered by landowners. The Board of Supervisors has determined that farm and forestland, clean water and air, and scenic vistas have a public as well as private value. This program serves as one means of assuring that the County’s resources are protected and efficiently used. Tourism funds are provided to purchase easements on land that is specifically related to tourism enhancement. Funding for this program is based on an allocation of one cent of the real estate tax rate. Additional operating impacts for this project include administrative costs such as marketing, brochures, etc.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$1,702	\$1,791	\$1,918	\$2,061	\$2,271	\$9,743
FY 10 Amendment	(\$752)	(\$829)	(\$920)	(\$1,008)	(\$1,151)	(\$4,660)
Amended CIP Funding	\$950	\$962	\$998	\$1,053	\$1,120	\$5,083

*The Board of Supervisors directed staff to reduce the general fund transfer to the CIP the equivalent of three cents of the real estate tax rate. It further directed that reductions in project expenditures to offset the equivalent of two cents of this revenue loss should be taken from the Acquisition of Conservation Easements program, Transportation, and urban infrastructure. The recommended funding reflects the annual project cost based on the revised real estate tax base, reducing the non-tourism portion of the project by one-half.*

**11. CONTINGENCY RESERVE**

**Adopted Budget:** The Board of Supervisors reallocated FY 09/10 recommended funding for the Road Revenue Sharing Program (\$1.5M); \$1.349M was set aside in a contingency reserve and the remaining \$0.151M was designated to fund the increase in operations for JAUNT.

**12. STORMWATER PROJECTS**

A. **Stormwater Management Program:** The Stormwater Management Program was established to construct, repair, and maintain permanent stormwater management facilities. Stormwater management facilities include collection and conveyance structures such as ponds, basins, underground pipes, and above ground channels and ditches. These structures are part of stormwater systems designed to convey and control runoff, prevent downstream flooding, minimize soil erosion, and improve water quality in our streams. Program emphasis has shifted from constructing regional stormwater facilities that serve future land development to diverse water resource protection initiatives – including retrofitting existing development areas with stormwater management, stream repair, riparian management, illicit discharge prevention, and other watershed restoration activities.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$950	\$1,000	\$1,000	\$1,000	\$1,000	\$4,950
FY 10 Amendment	(\$700)	(\$750)	(\$750)	(\$750)	(\$750)	(\$3,700)
Amended CIP Funding	\$250	\$250	\$250	\$250	\$250	\$1,250

*Recommended project costs have been reduced over the five year period. General Services has indicated that with existing funding, this yearly allocation should be sufficient to meet Department of Environmental Quality mandates.*

**13. SCHOOL DIVISION PROJECTS**

- A. **Administrative Technology:** This project will provide technology to meet the administrative needs of the School Division and will provide funds to upgrade networks to meet increasing demands for greater efficiency in sharing of software and data. In addition, the Division's 500 administrative computers must be upgraded on a regular cycle to improve performance and reliability of division services. Regular replacement of the Division's twenty-five administrative servers is part of a continuing infrastructure maintenance effort. Additional operating impacts for this project include cabling, software, and electricity costs and would be an impact within the School Division's operating budget.
- B. **Crozet Elementary Addition:** This project is divided into two phases. Phase I is site improvements to reconfigure the front parking and bus loop to provide a separation of bus unloading and parent pickup/drop off area, as well as provide additional parking to replace parking lost in the reconfiguration and to meet current demand. Phase II is the construction of a 14,500 square foot addition to Crozet Elementary to increase the capacity from 380 to 560. The addition includes 9 regular classrooms, 4 resource rooms, 2 offices and faculty workroom. The cafeteria with stage will continue to be used for assemblies, which will accommodate half of the new students at one time. The cafeteria can accommodate the required kitchen expansion without external additions. One existing classroom will be converted to resource rooms. Additional operating impacts result from Phase II of this project and include custodial, maintenance and operating costs and would be an impact within the School Division's operating budget.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$395	\$0	\$0	\$576	\$6,228	\$7,199
FY 10 Amendment	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>(\$576)</u>	<u>(\$6,228)</u>	<u>(\$6,804)</u>
Amended CIP Funding	\$395	\$0	\$0	\$0	\$0	\$395

*The addition portion of this project was recommended for deferral to FY 16/17 by the 2008 School Long Range Planning Advisory Committee. There was no change in the funding of Phase I.*

- C. **Elementary #17:** A new 600-student facility would be constructed in one of the growth areas, with an 8,000 SF gym, auxiliary spaces, and a cafeteria and library. The school would be 84,360 square feet. No land cost is included. A separate funding request for land for an elementary school has been submitted. The school is programmed to open in 2017.

*The project start date was moved from FY 15/16 to FY 17/18 due to the new capacity formula and new enrollment projections.*

- D. **Global Positioning System (School Buses) and Student /Route Tracking Software (New Project):** Funding is requested to provide a turnkey solution that will enable the School Division to track bus locations anywhere in the County and throughout the United States through a global positioning system. In addition, this project would provide other features such as one button emergency notification, real time electronic manifests of students, and electronic paperless accounting of federally mandated pre and post-trip documentation. Funding was requested in FY 09/10.

*As a new project requested in an amendment year, this project is not recommended for inclusion in the plan.*

- E. **Greer Elementary School Renovations:** This project will fund the addition of approximately 28,350 square feet to Greer Elementary School in order to provide state of the art primary classrooms. The addition will include a two-story addition with a connector corridor to both the gym and the main building. The addition will include 12 primary classrooms, an art room and two Bright Stars classrooms, resource rooms, offices, and a faculty workroom. Additional parking will also be constructed. Additional operating impacts include custodial, maintenance and operating costs and would be an impact within the School Division's operating budget.

**Greer Elementary School Addition/Renovation**

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$80	\$7,370	\$0	\$0	\$0	\$7,450
FY 10 Amendment	<u>\$0</u>	<u>\$364</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$364</u>
Amended CIP Funding	\$80	\$7,734	\$0	\$0	\$0	\$7,814

The cost of this project increased \$364,000 to include a project learning lab and a full sized special education classroom.

- F. **Gym Floor Replacement:** Several county elementary schools (Broadus Wood, Meriwether Lewis, Stone Robinson and Woodbrook) have floor tile gym floors rather than wooden gym floors. This project will replace the tile floors with wooden floors so that all of the schools will have the same gym flooring type.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$0	\$0	\$279	\$0	\$0	\$279
FY 10 Amendment	<u>\$0</u>	<u>\$0</u>	<u>(\$51)</u>	<u>\$0</u>	<u>\$0</u>	<u>(\$51)</u>
Amended CIP Funding	\$0	\$0	\$228	\$0	\$0	\$228

In consideration of the Southern Elementary Feeder Pattern Project, the scope of this project was reduced as replacement of gym floors at Red Hill and Scottsville were removed from this project.

- G. **Gymnasium HVAC and Lighting Replacement:** Phase II of this project begins in FY 09/10. In FY 06/07, there were eleven County gymnasiums that did not have air conditioning. This project will allow air conditioning to be installed and also replace and upgrade the existing lighting and painting for eight facilities. Additional operating impacts include utilities and other maintenance costs and would impact the School Division’s operating budget.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$1,943	\$0	\$0	\$0	\$0	\$1,943
FY 10 Amendment	<u>(\$149)</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>(\$149)</u>
Amended CIP Funding	\$1,794	\$0	\$0	\$0	\$0	\$1,794

In consideration of the Southern Elementary Feeder Pattern project, the scope of this project was reduced as Yancey Elementary School gymnasium was removed from the project.

- H. **Henley Auxiliary PE/Meeting Space:** Approximately 4,000 SF will be added to Henley Middle School to provide a multi-purpose Physical Education and meeting space. This new facility will be a large multi-use room. The new space could hold a group of three classes for one lecture and provide room for the additional gym space that is needed for a 900-student middle school. Additional operating impacts include custodial, maintenance and operating costs and would be an impact within the School Division’s operating budget.

- I. **Hollymead Elementary Addition:** To increase the capacity of Hollymead Elementary School from 488 to 608 students, approximately 17,250 square feet will be added to the building. The additions will include five regular classrooms, one pre-k handicapped room, resource rooms, offices and faculty workrooms. Required site work includes additional parking spaces, relocating multiple play areas and one mobile classroom. In addition, renovations will be required for a new conference room and health clinic near the administration area. Additional operating impacts for this project include custodial, maintenance and operating costs and would be an impact within the School Division’s operating budget.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$0	\$0	\$0	\$584	\$6,452	\$7,036
FY 10 Amendment	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>(\$584)</u>	<u>(\$6,452)</u>	<u>(\$7,036)</u>
Amended CIP Funding	\$0	\$0	\$0	\$0	\$0	\$0

The project start date was moved from FY 12/13 to FY 17/18 due to the new capacity formula and new enrollment projections.

- J. **Instructional Technology:** This project will provide technology to meet the School Division’s (Instructional) Technology Plan. Computers and multimedia equipment in classrooms, media centers

and computer labs, provide opportunities to efficiently expand on the limited time and resources of the classroom teacher and school media specialists. In addition, School networks must be upgraded and the division’s classroom and media center computers must be upgraded on a regular cycle. Network servers need to be upgraded in a number of schools each year to provide greater performance and reliability of division services. Regular replacement of the division’s 70 instructional servers is part of continuing infrastructure maintenance effort. Equipment and supplies needed to complete these installations are shown as additional operating impacts and would impact the School Division’s operating budget.

- K. **Land Purchase - Elementary School Site:** This project is to acquire the land necessary for an elementary school in one of the growth areas to accommodate a new school and the associated recreational needs. The site should be purchased in FY 13/14 at an estimated cost of \$3,000,000.
- L. **Land Purchase – Middle/High School Site:** Acquire land for projected needs for a new middle and high school in the North 29 Corridor. Approximately 100 acres would be needed to accommodate the two schools and the associated athletic and recreational needs. Site assessment costs for appraisers, engineers, topo survey and borings are in FY 15/16 and the land purchase costs are in FY 16/17.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
<b>Original CIP</b>	\$0	\$0	\$0	\$0	\$100	\$100
<b>FY 10 Amendment</b>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>(\$100)</u>	<u>(\$100)</u>
<b>Amended CIP Funding</b>	\$0	\$0	\$0	\$0	\$0	\$0

*This project’s start date was moved from FY 12/13 to FY 15/16 to reduce the financial impact on the capital plan.*

- M. **Schools - Maintenance/Replacement:** This project is on-going for various maintenance and replacement projects. Critical maintenance projects were added to accommodate instructional program changes, energy conservation measures, and activities. FY 09/10 projects include:
  - Walton air handler and water heater;
  - Albemarle High School roof air handler; and
  - Broadus Wood heating and cooling system (partial)

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
<b>Original CIP</b>	\$4,086	\$3,707	\$2,840	\$3,963	\$1,819	\$16,415
<b>FY 10 Amendment</b>	<u>(\$297)</u>	<u>\$945</u>	<u>\$407</u>	<u>(\$847)</u>	<u>\$1,094</u>	<u>\$1,302</u>
<b>Amended CIP Funding</b>	\$3,789	\$4,652	\$3,247	\$3,116	\$2,913	\$17,717

*In consideration of the Southern Elementary Feeder Pattern project, maintenance projects associated with Red Hill, Scottsville, and Yancey have been removed. Some new maintenance projects have been added.*

- N. **Southern Feeder Pattern Elementary Addition/Renovations:** The previous CIP included a project at Red Hill Elementary School, which involved an addition of approximately 15,000 SF, including eight classrooms, a new media center and other support spaces. This addition would have increased the capacity from 180 to 340. The previous CIP also included a project for Scottsville Elementary, which would add six classrooms and new auxiliary spaces. This addition would have increased the capacity from 180 to 300. The project budgets of each project were combined to create the Southern Feeder Pattern Elementary Additions/Renovations Project. It is anticipated that the ultimate scope of the project or projects will be determined in an upcoming review process. Additional operating impacts shown for this project are placeholders at this time pending determination of the project scope. Impacts would include custodial, maintenance and operating costs and would be an impact within the School Division’s operating budget.
- O. **Specialty Programs Center (Murray High School) (New Project):** To accommodate multiple educational programs at Murray High School, several additions are required. A two-story addition will include a kitchen, six classrooms, two resource classrooms, a learning lab, and associated spaces such as offices, restrooms, storage, elevator, stairs, and mechanical/electrical space. A single-story gymnasium addition will include the gymnasium, restrooms and mechanical/electrical space. Renovations will include the front area into

classrooms, the clinic, the guidance office, and the courtyard. Site improvements will include a service access to the new kitchen and parking.

*As a new project requested in an amendment year, this project is not recommended for inclusion in the plan.*

- P. **Storage Facility Lease:** This project will provide funding of the lease payment for the storage facility needs of the School Division. The facility provides approximately 30,000 square feet of space to meet the needs of both local government and schools.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
<b>Original CIP</b>	\$144	\$144	\$144	\$144	\$0	\$576
<b>FY 10 Amendment</b>	(\$5)	\$0	\$6	(\$15)	\$0	(\$14)
<b>Amended CIP Funding</b>	\$139	\$144	\$150	\$129	\$0	\$562

*Project costs were adjusted to reflect the actual terms of the lease.*

- Q. **Support Services Complex:** This project will construct a new office complex and shop space to house the Building Services and the Child Nutrition departments. The structure will be 19,200 square feet and be built adjacent to the Vehicle Maintenance Facility on Lambs Road. The project will also include a shared access road/complex entrance. Additional operating impacts are anticipated for utilities and will be partially offset through the elimination of two mobile office units that will no longer be needed. These operating impacts would be an impact within the School Division’s operating budget.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
<b>Original CIP</b>	\$4,871	\$0	\$0	\$0	\$0	\$4,871
<b>FY 10 Amendment</b>	(\$4,871)	\$0	\$4,543	\$0	\$0	(\$328)
<b>Amended CIP Funding</b>	\$0	\$0	\$4,543	\$0	\$0	\$4,543

*Project costs were revised downward to reflect current information obtained from a Master Plan study recently conducted. A two year deferral of the project is recommended.*

- R. **Sutherland Middle School:** To increase the capacity of Sutherland Middle School from 709 to 789 students, approximately 4,800 square feet will be added to the building. The addition will include four regular classrooms, an in-school suspension (ISS) room, several offices, storage and a mechanical/electrical room. The existing ISS Room will be renovated into a corridor connection to the addition. Additional operating impacts for this project include custodial, maintenance, and operating expenses and would be an impact on the School Division’s operating budget.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
<b>Original CIP</b>	\$0	\$0	\$0	\$205	\$1,964	\$2,169
<b>FY 10 Amendment</b>	\$0	\$0	\$0	(\$205)	(\$1,964)	(\$2,169)
<b>Amended CIP Funding</b>	\$0	\$0	\$0	\$0	\$0	\$0

*This project’s start date was moved from FY12/13 to FY 17/18 due to the new capacity formula and new enrollment projections.*

- S. **Technology Grant** - Albemarle County Public Schools participates in the Virginia Public School Authorities Technology Grant. The proceeds provide the participants funds to support school divisions in their development and implementation of the Standards of Learning Web-based Technology Initiative. Funding for this program is targeted to achieve the following four goals: 1) provide student access to computers at a ratio of one computer for every five students; 2) create internet-ready local area network capability in every school; 3) assure adequate high speed, high-bandwidth capability for instructional, remedial, and testing needs; and 4) establish a statewide Standards of Learning test delivery system.

- T. **Western Albemarle High School Addition:** Construct a 27,000 square foot addition to Western Albemarle High School to increase the capacity from 1,084 to 1,264. The addition will include nine full-size teaching spaces, four small classrooms, associated spaces such as teacher planning rooms, faculty toilets, offices, storage, mechanical and electrical rooms, as well as an expanded commons seating area. Areas to be renovated include administration and guidance areas, the technical education areas, and the kitchen serving lines. Larger windows will be provided in existing classrooms and to accommodate the additions to the building, additional parking will be built. Additional operating impacts for this project include custodial, maintenance, and operating costs and would be an impact within the School Division’s operating budget.

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY 10-14
Original CIP	\$0	\$1,200	\$12,755	\$0	\$0	\$13,955
FY 10 Amendment	<u>\$0</u>	<u>(\$1,200)</u>	<u>(\$12,755)</u>	<u>\$1,200</u>	<u>\$13,537</u>	<u>\$782</u>
Amended CIP Funding	\$0	\$0	\$0	\$1,200	\$13,537	\$14,737

*This project was moved back two years from FY 10/11 to FY 12/13 due to the new capacity formula and new enrollment projections.*

- U. **Wide Area Network Upgrade:** This project will provide funding for the wide area network infrastructure that meets the instructional and administrative needs of the School Division. The WAN is a critical component in providing instructional and administrative services in the schools. The WAN provides access to shared central resources and the internet including online instructional materials, online SOL testing, distance learning, voice and video services, and central databases. The WAN’s current 100 MB managed bandwidth may need to be upgraded to 1000 MB as demand for services increase. This upgrade is currently forecast for FY 10/11 but may be changed after analysis of yearly bandwidth usage statistics, as use grows at individual schools or across the division. Support costs, which are additional operating impacts for this project, would impact the School Division’s operating budget.

**CIP OVERSIGHT COMMITTEE**

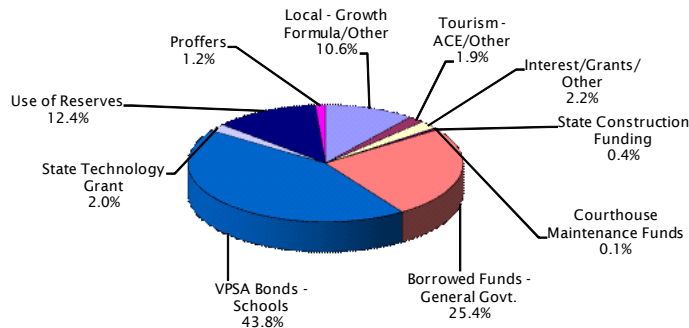
- Mr. Lindsay G. Dorrier, Jr., Board of Supervisors
- Mr. Kenneth C. Boyd, Board of Supervisors
- Ms. Diantha McKeel, Albemarle County School Board
- Mr. Jon Stokes, Albemarle County School Board
- Mr. Eric Strucko, Planning Commission
- Mr. Chris Lee, R.E. Lee Associates, Representing the Chamber of Commerce
- Mr. Bryan Elliott, Assistant County Executive
- Mr. Thomas C. Foley, Assistant County Executive
- Dr. Carole Hastings, Special Assistant for Quality Systems and Planning (School Division)
- Mr. Richard Wiggans, Director, Finance
- Mr. William Letteri, Director of Facilities Development

**CIP TECHNICAL REVIEW COMMITTEE**

- Mr. Joe Letteri, Director of Building Services (School Division)
- Mr. Jackson Zimmermann, Executive Director of Fiscal Services, Albemarle County Schools
- Mr. David Benish, Chief of Planning
- Mr. George Shadman, Director, General Services
- Mr. Montie Breden, Capital Projects Manager, Office of Facilities Development
- Ms. Brenda K. Neitz, Budget Analyst (Budget Office)
- Mr. Steven A. Allshouse, Coordinator of Research & Analysis

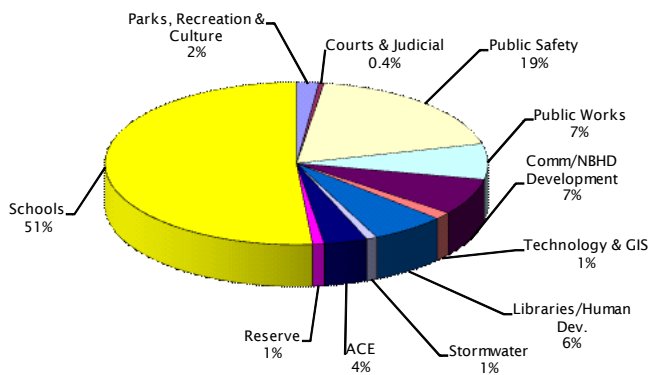
**FY 2009/10 - 2013/14 ADOPTED Capital Improvements Program**

**FY 2009/10 - 2013/14 CIP Revenues**  
**\$138,774,000**



<u>CIP Revenues (\$ in thousands)</u>	<u>FY 10-14</u>
Local - Growth Formula/Other	\$14,661
Tourism - ACE/Other	2,659
Interest/Grants/Other	3,061
Courthouse Maintenance Funds	179
State Construction Funding	600
Borrowed Funds - General Govt.	35,198
VPSA Bonds - Schools	60,828
State Technology Grant	2,800
Use of Reserves	17,148
Proffers	1,640
<b>TOTAL CIP REVENUES</b>	<b><u>\$138,774</u></b>

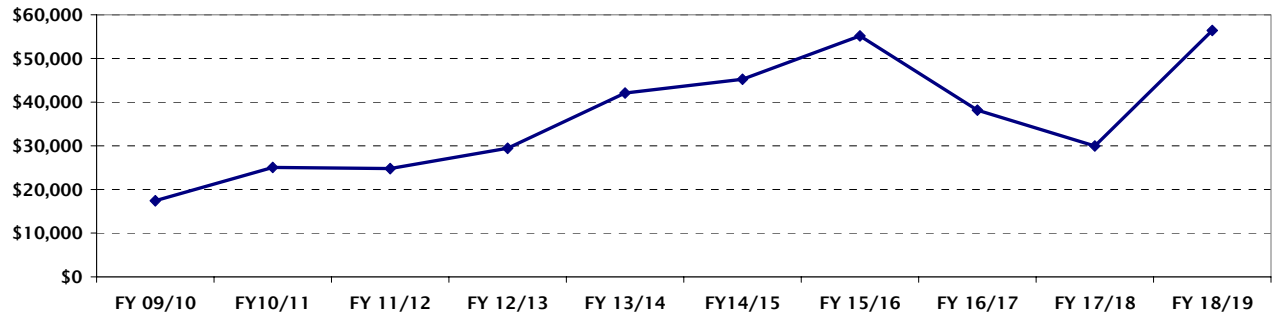
**FY 2009/10 - 2013/14 CIP Expenditures**  
**\$138,774,000**



<u>CIP Expenditures (\$ in thousands)</u>	<u>FY 10-14</u>
Administration	\$0
Parks, Recreation & Culture	2,596
Courts & Judicial	607
Public Safety	26,092
Public Works	9,829
Comm/NBHD Development	10,090
Technology & GIS	1,965
Libraries/Human Dev.	8,658
Stormwater	1,250
ACE	5,083
Reserve	1,349
Schools	71,255
<b>TOTAL CIP EXPENDITURES</b>	<b><u>\$138,774</u></b>

\* Totals may not agree due to rounding.

## TOTAL CAPITAL IMPROVEMENTS PROGRAM (\$ in thousands)

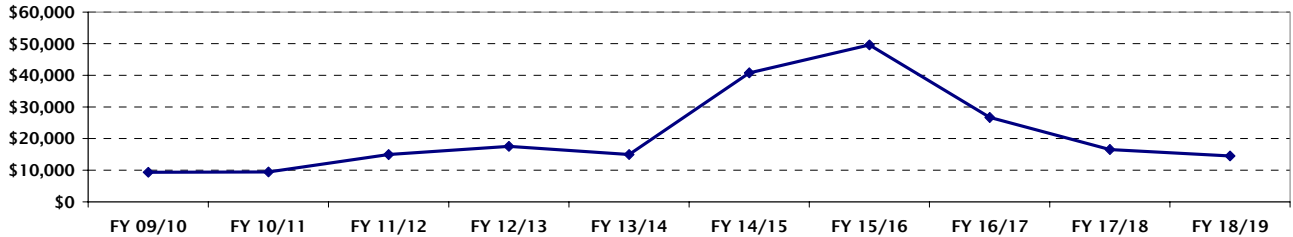


	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 10-14 TOTAL	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 15-19 Out-Years
<b>REVENUES</b>												
Local Revenues - Growth Formula	1,815	1,949	1,716	2,849	1,833	10,161	659	1,965	1,379	259	1,622	5,884
Other General Fund Transfers to CIP	-	-	1,000	1,500	2,000	4,500	2,000	2,000	2,000	2,000	2,000	10,000
Tourism Fund Revenues - ACE/Other	501	516	531	547	564	2,659	581	598	616	634	653	3,083
Interest Earned	600	600	600	600	600	3,000	300	300	300	300	300	1,500
Courthouse Maintenance Funds	34	35	36	37	38	179	39	40	42	43	44	208
Northside Library Lease Revenue Re-Apply	-	-	-	-	-	-	200	200	200	200	200	1,000
Fire Company Repayments	12	12	12	12	12	61	12	12	12	12	12	61
Other Recovered Costs	-	-	-	-	-	-	-	-	-	-	-	-
General Fund Proffers	128	213	300	300	450	1,390	900	900	900	900	900	4,500
School Fund Proffers	50	50	50	50	50	250	100	100	100	100	100	500
State Construction Funding	-	-	200	200	200	600	200	200	200	200	200	1,000
Borrowed Funds - General Government	3,112	3,802	9,779	10,475	8,030	35,198	26,099	37,544	15,497	4,715	2,702	86,558
VPSA Bonds - Schools	5,738	12,829	7,473	9,559	25,229	60,828	2,130	3,125	8,405	10,647	39,057	63,364
Bond Premium	-	-	-	-	-	-	-	-	-	-	-	-
State Technology Grant	700	700	700	700	-	2,800	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Use of Reserve	4,724	4,369	2,374	2,599	3,082	17,148	12,023	8,166	8,496	9,947	8,604	47,237
<b>TOTAL REVENUES</b>	<b>17,413</b>	<b>25,074</b>	<b>24,771</b>	<b>29,428</b>	<b>42,088</b>	<b>138,774</b>	<b>45,243</b>	<b>55,151</b>	<b>38,147</b>	<b>29,958</b>	<b>56,395</b>	<b>224,894</b>
<b>PROJECTS</b>												
General Government	7,992	9,481	14,928	17,555	14,964	64,920	40,793	49,606	26,672	16,554	14,514	148,139
Stormwater	250	250	250	250	250	1,250	1,000	1,000	1,250	1,337	1,404	5,991
Schools	7,822	15,343	9,593	11,623	26,874	71,255	3,450	4,545	10,225	12,067	40,477	70,764
Reserve	1,349	0	0	0	0	1,349	0	0	0	0	0	0
<b>TOTAL PROJECTS</b>	<b>17,413</b>	<b>25,074</b>	<b>24,771</b>	<b>29,428</b>	<b>42,088</b>	<b>138,774</b>	<b>45,243</b>	<b>55,151</b>	<b>38,147</b>	<b>29,958</b>	<b>56,395</b>	<b>224,894</b>
<b>TOTAL</b>	<b>17,413</b>	<b>25,074</b>	<b>24,771</b>	<b>29,428</b>	<b>42,088</b>	<b>138,774</b>	<b>45,243</b>	<b>55,151</b>	<b>38,147</b>	<b>29,958</b>	<b>56,395</b>	<b>224,894</b>
<b>CUMULATIVE OPERATING BUDGET IMPACT</b>												
General Government	-	165	206	894	2,414	3,679	3,650	5,604	6,957	7,687	7,905	31,802
Stormwater	-	-	-	-	-	-	-	-	-	-	-	-
Schools	-	500	677	750	916	2,842	1,109	1,163	1,772	2,101	3,698	9,843
<b>TOTAL OPERATING BUDGET IMPACT</b>	<b>0</b>	<b>665</b>	<b>883</b>	<b>1,644</b>	<b>3,330</b>	<b>6,522</b>	<b>4,758</b>	<b>6,767</b>	<b>8,729</b>	<b>9,788</b>	<b>11,603</b>	<b>41,645</b>

FY 2009/10 - 2013/14 ADOPTED Capital Improvements Program & FY 2014/15 - 2018/19 Capital Needs Assessment

## GENERAL GOVERNMENT CIP FUND

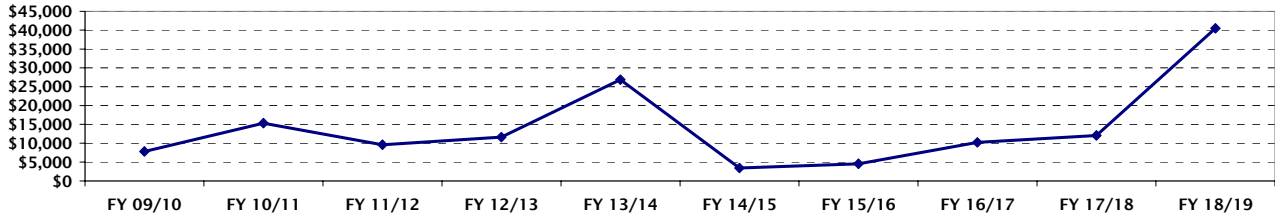
(\$ in thousands)



	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 10-14 Total	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 15-19 Out-Years
<b>REVENUES</b>												
Local Revenues - General Fund	531	35	396	1,585	288	2,834	-	-	-	-	-	-
Other General Fund Transfers to CIP	-	-	1,000	1,500	2,000	4,500	2,000	2,000	2,000	2,000	2,000	10,000
Use of Reserves/Surplus	4,524	4,369	2,374	2,599	3,082	16,948	10,762	8,111	7,205	7,850	7,802	41,730
Tourism Fund Revenues	501	516	531	547	564	2,659	581	598	616	634	653	3,083
Interest Earned - General Government	500	500	500	500	500	2,500	200	200	200	200	200	1,000
Courthouse Maintenance Funds	34	35	36	37	38	179	39	40	42	43	44	208
Fire Company Repayment	12	12	12	12	12	61	12	12	12	12	12	61
Northside Library Lease Revenue Re-Apply	-	-	-	-	-	-	200	200	200	200	200	1,000
Proffers	128	213	300	300	450	1,390	900	900	900	900	900	4,500
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Other Recovered Costs	-	-	-	-	-	-	-	-	-	-	-	-
Borrowed Funds - Levy Building Renovations	-	-	-	-	-	-	602	5,888	-	-	-	6,490
Borrowed Funds - Court Square Renovations	-	-	-	-	-	-	148	1,923	-	-	-	2,071
Borrowed Funds - Breathing Apparatus/Fill Station	-	-	138	-	-	138	-	-	-	-	-	-
Borrowed Funds - Pantops Fire Station	-	-	155	1,070	-	1,225	340	-	-	-	-	340
Borrowed Funds - Ivy Fire Station	-	-	593	684	-	1,277	-	356	-	-	-	356
Borrowed Funds - VFD & EMS Apparatus Repl.	2,737	1,515	2,841	2,193	803	10,089	509	2,112	4,692	709	1,446	9,468
Borrowed Funds - County Fire & EMS Apparatus Repl.	-	1,525	-	-	307	1,832	1,432	280	94	-	956	2,762
Borrowed Funds - Fire Rescue Records Technology	-	-	-	-	-	-	1,404	-	-	-	-	1,404
Borrowed Funds - Public Safety Training Center	-	-	-	-	-	-	489	-	-	-	-	489
Borrowed Funds - Seminole Tr/CARS Building	-	-	-	1,151	4,624	5,775	-	-	-	-	-	-
Borrowed Funds - 800 MHz Radio Replacement	-	-	-	1,555	311	1,866	311	-	-	-	-	311
Borrowed Funds - Police Mobile Data Computers	-	-	-	-	-	-	-	-	-	1,221	-	1,221
Borrowed Funds - COB Window Replacement	-	-	-	1,260	-	1,260	-	-	-	-	-	-
Borrowed Funds - Sidewalk Improvement Program	-	382	272	264	250	1,168	475	489	300	300	300	1,864
Borrowed Funds - Southern Urban Area Park	-	-	-	-	-	-	-	330	3,029	2,485	-	5,844
Borrowed Funds - Crozet Community Park	-	-	-	-	-	-	320	3,807	-	-	-	4,127
Borrowed Funds - Northern Urban Area Park	-	-	-	-	-	-	224	1,411	2,957	-	-	4,592
Borrowed Funds - Crozet Library	-	-	5,390	-	-	5,390	-	-	-	-	-	-
Borrowed Funds - Southern Urban Area Library	-	-	-	-	551	551	8,838	1,395	-	-	-	10,233
Borrowed Funds - Central Library Renovations	-	-	-	-	515	515	7,223	422	-	-	-	7,645
Borrowed Funds - Scottsville Library	-	-	-	1,893	254	2,147	-	-	-	-	-	-
Borrowed Funds - Northern Albemarle Library	-	-	-	-	-	-	3,359	18,706	4,000	-	-	26,065
Borrowed Funds - Server Upgrades	375	380	390	405	415	1,965	425	425	425	-	-	1,275
<b>Total Revenues</b>	<b>9,341</b>	<b>9,481</b>	<b>14,928</b>	<b>17,555</b>	<b>14,964</b>	<b>66,269</b>	<b>40,793</b>	<b>49,606</b>	<b>26,672</b>	<b>16,554</b>	<b>14,514</b>	<b>148,139</b>
<b>PROJECTS</b>												
Administration	-	-	-	-	-	-	480	-	-	-	-	480
Courts & Judicial	100	105	127	134	141	607	1,279	8,381	163	171	180	10,174
Public Safety	2,862	3,692	3,898	8,210	7,430	26,092	6,484	4,417	6,471	3,557	3,602	24,531
Public Works	1,985	1,453	1,478	3,083	1,830	9,829	1,905	1,967	1,624	1,672	1,718	8,886
Community & Neighborhood Development	1,213	2,408	2,149	2,166	2,154	10,090	5,927	5,571	5,004	5,000	5,078	26,580
Human Development	-	-	-	-	-	-	-	-	-	-	-	-
Parks, Recreation & Culture	452	481	498	611	554	2,596	2,877	6,137	6,593	3,110	643	19,360
Libraries	55	-	5,390	1,893	1,320	8,658	19,421	20,523	4,000	-	-	43,944
Technology & GIS	375	380	390	405	415	1,965	425	425	425	425	425	2,125
Acquisition of Conservation Easements	950	962	998	1,053	1,120	5,083	1,995	2,185	2,392	2,619	2,868	12,059
Reserve	1,349	-	-	-	-	1,349	-	-	-	-	-	-
<b>Total Projects</b>	<b>9,341</b>	<b>9,481</b>	<b>14,928</b>	<b>17,555</b>	<b>14,964</b>	<b>66,269</b>	<b>40,793</b>	<b>49,606</b>	<b>26,672</b>	<b>16,554</b>	<b>14,514</b>	<b>148,139</b>
<b>TOTAL</b>	<b>9,341</b>	<b>9,481</b>	<b>14,928</b>	<b>17,555</b>	<b>14,964</b>	<b>66,269</b>	<b>40,793</b>	<b>49,606</b>	<b>26,672</b>	<b>16,554</b>	<b>14,514</b>	<b>148,139</b>
<b>CUMULATIVE OPERATING BUDGET IMPACT</b>												
Administration	-	-	-	-	-	-	15	3	4	4	4	30
Courts & Judicial	-	-	-	-	-	-	-	-	-	-	-	-
Public Safety	-	-	4	286	1,470	1,760	2,340	3,152	3,329	3,507	3,685	16,012
Public Works	-	-	-	179	376	555	592	828	870	913	959	4,162
Community & Neighborhood Development	-	27	42	55	68	191	129	177	224	260	296	1,087
Human Development	-	-	-	-	-	-	-	-	-	-	-	-
Parks & Recreation	-	117	138	166	219	639	250	280	521	893	748	2,692
Libraries	-	-	-	186	258	444	270	1,105	1,946	2,040	2,138	7,499
Technology & GIS	-	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Conservation Easements	-	21	22	23	24	90	54	58	63	70	74	319
<b>Total Operating Budget Impact</b>	<b>-</b>	<b>165</b>	<b>206</b>	<b>894</b>	<b>2,414</b>	<b>3,679</b>	<b>3,650</b>	<b>5,604</b>	<b>6,957</b>	<b>7,687</b>	<b>7,905</b>	<b>31,802</b>
<b>Additional FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6</b>	<b>14</b>	<b>20</b>	<b>8</b>	<b>20</b>	<b>13</b>	<b>2</b>	<b>-</b>	<b>43</b>

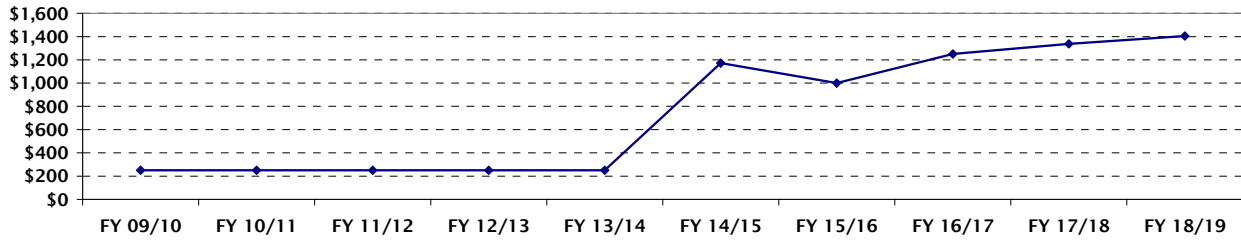
FY 2009/10 - 2013/14 ADOPTED Capital Improvements Program & FY 2014/15 – 2018/19 Capital Needs Assessment

**SCHOOLS CIP FUND**  
(\$ in thousands)



	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total FY10-14	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	Out-Years FY 15-19
<b>REVENUES</b>												
Local Revenues - General Fund	1,034	1,664	1,070	1,014	1,295	6,077	-	965	129	-	218	1,312
Use of Reserves	200	-	-	-	-	200	920	55	1,291	1,020	802	4,088
Interest Earned - Schools	100	100	100	100	100	500	100	100	100	100	100	500
Professors	50	50	50	50	50	250	100	100	100	100	100	500
State Construction Funding - Schools	-	-	200	200	200	600	200	200	200	200	200	1,000
VPSA Bonds - Schools	5,738	12,829	7,473	9,559	25,229	60,828	2,130	3,125	8,405	10,647	39,057	63,364
State Technology Grant	700	700	700	700	-	2,800	-	-	-	-	-	-
<b>Total Revenues</b>	<b>7,822</b>	<b>15,343</b>	<b>9,593</b>	<b>11,623</b>	<b>26,874</b>	<b>71,255</b>	<b>3,450</b>	<b>4,545</b>	<b>10,225</b>	<b>12,067</b>	<b>40,477</b>	<b>70,764</b>
<b>REQUESTED PROJECTS FUNDED FROM CURRENT REVENUES</b>												
Administrative Technology	175	175	175	175	175	875	250	250	250	250	250	1,250
Instructional Technology	550	550	550	550	550	2,750	550	650	650	650	650	3,150
Schools - Maintenance/Replacement - Pay as you go	520	545	545	510	520	2,640	520	520	520	520	520	2,600
Storage Facility Lease	139	144	150	129	-	562	-	-	-	-	-	-
Technology Grant	700	700	700	700	-	2,800	-	-	-	-	-	-
Wide Area Network Upgrade	-	400	-	-	400	800	-	-	400	-	-	400
<b>Subtotal</b>	<b>2,084</b>	<b>2,514</b>	<b>2,120</b>	<b>2,064</b>	<b>1,645</b>	<b>10,427</b>	<b>1,320</b>	<b>1,420</b>	<b>1,820</b>	<b>1,420</b>	<b>1,420</b>	<b>7,400</b>
<b>REQUESTED PROJECTS FUNDED FROM BORROWED FUNDS</b>												
Crozet Elementary Addition/Renovations	395	-	-	-	-	395	-	-	450	6,649	-	7,099
Elementary #17	-	-	-	-	-	-	-	-	-	2,114	28,938	31,052
Greer Elementary School Addition/Renovations	80	7,734	-	-	-	7,814	-	-	-	-	-	-
Gym Floor Replacement	-	-	228	-	-	228	-	-	-	-	-	-
Gymnasium HVAC and Lighting Replacement	1,794	-	-	-	-	1,794	-	-	-	-	-	-
Henley Auxiliary PE/Meeting Space	200	988	-	-	-	1,188	-	-	-	-	-	-
Hollymead Elementary Addition/Renovations	-	-	-	-	-	-	-	-	-	580	6,866	7,446
Land Purchase - Elementary School Site	-	-	-	25	3,000	3,025	-	-	-	-	-	-
Land Purchase - Middle/High School Site	-	-	-	-	-	-	-	100	6,500	-	-	6,600
Schools - Maintenance/Replacement - Financed	3,269	4,107	2,702	2,606	2,393	15,077	2,130	3,025	1,455	1,175	1,175	8,960
Southern Feeder Pattern-Elem. Add./Renovations	-	-	-	5,728	6,299	12,027	-	-	-	-	-	-
Support Services Complex	-	-	4,543	-	-	4,543	-	-	-	-	-	-
Sutherland Middle School Addition/Renovations	-	-	-	-	-	-	-	-	-	129	2,078	2,207
Western Albemarle HS Addition/Renovations	-	-	-	1,200	13,537	14,737	-	-	-	-	-	-
<b>Subtotal for Bonded Projects</b>	<b>5,738</b>	<b>12,829</b>	<b>7,473</b>	<b>9,559</b>	<b>25,229</b>	<b>60,828</b>	<b>2,130</b>	<b>3,125</b>	<b>8,405</b>	<b>10,647</b>	<b>39,057</b>	<b>63,364</b>
<b>TOTAL PROJECTS</b>	<b>7,822</b>	<b>15,343</b>	<b>9,593</b>	<b>11,623</b>	<b>26,874</b>	<b>71,255</b>	<b>3,450</b>	<b>4,545</b>	<b>10,225</b>	<b>12,067</b>	<b>40,477</b>	<b>70,764</b>
<b>CUMULATIVE OPERATING BUDGET IMPACT</b>												
Schools	-	500	677	750	916	2,842	1,109	1,163	1,772	2,101	3,698	9,843

### STORMWATER CIP FUND (\$ in thousands)



	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 10-14 TOTAL	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 15-19 OUT-YEARS
<b>Revenues</b>												
Local Revenues - General Fund	250	250	250	250	250	1,250	831	1,000	1,250	259	1,404	4,744
Use of Reserves	-	-	-	-	-	-	341	-	-	1,078	-	1,419
<b>TOTAL REVENUES</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>1,250</b>	<b>1,172</b>	<b>1,000</b>	<b>1,250</b>	<b>1,337</b>	<b>1,404</b>	<b>6,163</b>
<b>Projects</b>												
TOTAL PROJECTS	250	250	250	250	250	1,250	1,000	1,000	1,250	1,337	1,404	5,991
<b>Cumulative Operating Budget Impact</b>												
TOTAL OPERATING BUDGET	-	-	-	-	-	-	-	-	-	-	-	-

\* The impact on the operating budget of the Stormwater Control Program is unknown at this time.

**SUMMARY OF PROJECTS**  
(\$ in thousands)

Desc. Project	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 10-14 TOTAL	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 15-19 Out-Years	Total CIP FY 10-19
<b>1. Administration</b>													
A. Electronic Poll Books	-	-	-	-	-	-	-	-	-	-	-	-	-
B. Voting Machine Replacement	-	-	-	-	-	-	480	-	-	-	-	480	480
<b>Subtotal, Administration</b>	-	-	-	-	-	-	480	-	-	-	-	480	480
<b>2. Courts</b>													
A. Court Square - Maintenance/Replacement	100	105	110	116	122	553	128	135	141	148	156	708	1,261
B. Court Square Renovations	-	-	-	-	-	-	148	1,923	-	-	-	2,071	2,071
C. J&DR Court - Maintenance/Replacement	-	-	17	18	19	54	20	21	22	23	24	110	164
D. Levy Building Renovation	-	-	-	-	-	-	602	5,888	-	-	-	6,490	6,490
E. Old Jail Facility Maintenance	-	-	-	-	-	-	381	414	-	-	-	795	795
<b>Subtotal, Courts</b>	100	105	127	134	141	607	1,279	8,381	163	171	180	10,174	10,781
<b>3. Public Safety</b>													
A. ACRJ Expansion	-	-	-	872	872	1,744	872	872	872	872	872	4,360	6,104
B. Airpacks	-	-	-	-	-	-	-	-	-	-	-	-	-
C. Breathing Apparatus Fill Stations & Mobile Compressor	-	-	138	-	-	138	-	-	-	-	-	-	138
D. County Fire & EMS Apparatus Replacement	-	1,525	-	-	307	1,832	1,432	280	94	-	956	2,762	4,594
E. Fire/Rescue Mobile Data Computers	-	-	-	-	-	-	956	162	-	-	188	1,306	1,306
F. Fire/Rescue Records Technology Initiative	-	-	-	128	134	262	1,404	147	155	-	-	1,706	1,968
G. Fire/Rescue Wellness Fitness Equipment	-	-	-	283	24	307	26	27	28	444	31	556	863
H. Public Safety Training Facility	-	-	-	-	-	-	489	-	-	-	-	489	489
I. Seminole Trail / CARS Station Replacement	-	-	-	1,151	4,624	5,775	-	-	-	-	-	-	5,775
J. Station 13 - Pantops Fire Station	-	-	155	1,070	-	1,225	342	-	-	-	-	342	1,567
K. Station 14 - Ivy Station	-	-	593	684	-	1,277	-	356	-	-	-	356	1,633
L. VFD Fire & EMS Apparatus Repl.	2,737	1,515	2,841	2,193	803	10,089	509	2,112	4,692	709	1,446	9,468	19,557
M. 800 MHz Radio Replacements	-	-	-	1,555	311	1,866	311	311	311	311	-	1,244	3,110
N. Evidence and Specialty Unit Storage	-	-	-	-	-	-	-	-	-	-	-	-	-
O. Police Forensic Unit Upgrade	-	-	-	-	-	-	-	-	-	-	-	-	-
P. Police Mobile Data Computers	-	630	-	81	140	851	90	94	99	1,221	109	1,613	2,464
Q. Police Patrol Video Cameras	125	22	171	193	215	726	53	56	220	-	-	329	1,055
<b>Subtotal, Public Safety</b>	2,862	3,692	3,898	8,210	7,430	26,092	6,484	4,417	6,471	3,557	3,602	24,531	50,623
<b>4. Public Works</b>													
A. Climate Protection Program	-	-	-	-	-	-	-	-	-	-	-	-	-
B. COB McIntire Window Replacement	-	-	-	1,260	-	1,260	-	-	-	-	-	-	1,260
C. County Facilities - Maintenance/Replacement	610	641	673	706	742	3,372	779	817	858	902	944	4,300	7,672
D. Ivy Landfill Remediation	1,100	535	523	523	523	3,204	523	523	523	523	523	2,615	5,819
E. Keene Landfill Closure	50	50	53	55	60	268	64	68	72	76	80	360	628
F. Moores Creek Septage Receiving	171	171	171	171	171	855	171	171	171	171	171	855	1,710
G. Old Crozet School Reuse	-	-	-	-	-	-	-	-	-	-	-	-	-
H. Recycling Centers	-	-	-	318	334	652	368	388	-	-	-	756	1,408
I. Registrar Office Renovation	-	-	-	-	-	-	-	-	-	-	-	-	-
J. Security Improvements	-	-	-	-	-	-	-	-	-	-	-	-	-
K. Storage Facility Lease (Transfer to General Fund)	54	56	58	50	-	218	-	-	-	-	-	-	218
<b>Subtotal, Public Works</b>	1,985	1,453	1,478	3,083	1,830	9,829	1,905	1,967	1,624	1,672	1,718	8,886	18,715
<b>5. Community/Neighborhood Development</b>													
A. Hillside Drive Connector	-	-	-	-	-	-	100	-	-	-	-	100	100
B. Neighborhood Plan Implementation Program	850	400	250	250	250	2,000	1,050	1,050	750	950	950	4,750	6,750
C. Priority Pedestrian Crossings	-	-	-	-	-	-	-	-	-	-	-	-	-
D. Revenue Sharing Road Program	-	1,500	1,500	1,500	1,500	6,000	1,500	1,500	1,500	1,500	1,500	7,500	13,500
E. Roadway Landscaping Program	-	-	-	-	-	-	493	221	142	-	78	934	934
F. Sidewalk Construction Program	263	382	272	264	250	1,431	475	489	300	300	300	1,864	3,295
G. Streetlamp Program	-	26	27	27	29	109	59	61	62	-	-	182	291
H. Transportation Improvement Program - LOCAL	-	-	-	-	-	-	2,125	2,125	2,125	2,125	2,125	10,625	10,625
I. Transportation Improvement Program - REGIONAL	100	100	100	125	125	550	125	125	125	125	125	625	1,175
<b>Subtotal, Community/Nbhd. Development</b>	1,213	2,408	2,149	2,166	2,154	10,090	5,927	5,571	5,004	5,000	5,078	26,580	36,670
<b>6. Human Development</b>													
A. Electronic Document Mgmt. - DSS	-	-	-	-	-	-	-	-	-	-	-	-	-
B. S. Albemarle Intergenerational Center	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Subtotal, Human Development</b>	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>7. Parks, Recreation &amp; Culture</b>													
A. County Athletic Field Development	44	46	48	51	54	243	56	59	62	65	68	310	553
B. Crozet Growth Area Community Park Facilities	-	-	-	-	-	-	320	3,807	-	-	-	4,127	4,127
C. Crozet Park Improvement	-	-	-	-	-	-	-	-	-	-	-	-	-
D. Darden Towe Park Improvements	-	-	-	-	-	-	-	-	-	-	-	-	-
E. Darden Towe Park Softball Field Lighting	-	-	-	-	-	-	-	-	-	-	-	-	-
F. Greenway Program	50	50	50	50	50	250	50	50	50	50	50	250	500
G. Hedgerow Property Trail Park	-	-	-	-	-	-	-	-	-	-	-	-	-
H. Northern Urban Area Community Park	-	-	-	-	-	-	224	1,411	2,957	-	-	4,592	4,592
I. Paramount Theater	33	-	-	-	-	33	-	-	-	-	-	-	33
J. Park Enhancements	100	100	125	125	150	600	150	150	150	150	150	750	1,350
K. Park System Redesign Study	-	-	-	100	-	100	-	-	-	-	-	-	100
L. Parks - Maintenance/Replacement	190	250	240	250	265	1,195	280	295	310	325	340	1,550	2,745
M. Parks & Recreation Security Improvements	-	-	-	-	-	-	-	-	-	-	-	-	-
N. Patricia Byrom Forest Preserve Park	-	-	-	-	-	-	-	-	-	-	-	-	-
O. Preddy Creek Trail Park	-	-	-	-	-	-	-	-	-	-	-	-	-
P. River and Lake Access Improvements	35	35	35	35	35	175	35	35	35	35	35	175	350
Q. Southern Fork Rivanna Reservoir Boat Access	-	-	-	-	-	-	-	-	-	-	-	-	-
R. Southern Urban Area Park	-	-	-	-	-	-	-	330	3,029	2,485	-	5,844	5,844
S. STAR Swimming Partnership	-	-	-	-	-	-	-	-	-	-	-	-	-
T. Towe/Pen Park Pedestrian Bridge	-	-	-	-	-	-	512	-	-	-	-	512	512
U. Walnut Creek Park Improvements	-	-	-	-	-	-	-	-	-	-	-	-	-
V. YMCA Competitive Pool Addition	-	-	-	-	-	-	1,250	-	-	-	-	1,250	1,250
<b>Subtotal, Parks, Recreation &amp; Culture</b>	452	481	498	611	554	2,596	2,877	6,137	6,593	3,110	643	19,360	21,956

## SUMMARY OF PROJECTS

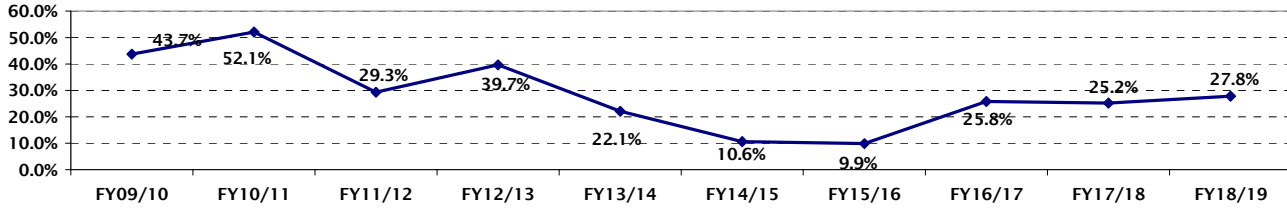
(\$ in thousands)

Desc. Project	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 10-14 TOTAL	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 15-19 Out-Years	Total CIP FY 10-19
<b>8. Libraries</b>													
A. Central Library Repair/Maint	55	-	-	-	-	55	-	-	-	-	-	-	55
B. Central Library Renovation	-	-	-	-	515	515	7,223	422	-	-	-	7,645	8,160
C. Crozet Library	-	-	5,390	-	-	5,390	-	-	-	-	-	-	5,390
D. Northern Albemarle Library Facilities	-	-	-	-	-	-	3,359	18,706	4,000	-	-	26,065	26,065
E. Scottsville Library Expansion	-	-	-	1,893	254	2,147	-	-	-	-	-	-	2,147
F. Southern Urban Area Library	-	-	-	-	551	551	8,839	1,395	-	-	-	10,234	10,785
<b>Subtotal, Libraries</b>	<b>55</b>	<b>-</b>	<b>5,390</b>	<b>1,893</b>	<b>1,320</b>	<b>8,658</b>	<b>19,421</b>	<b>20,523</b>	<b>4,000</b>	<b>-</b>	<b>-</b>	<b>43,944</b>	<b>52,602</b>
<b>9. Technology and GIS</b>													
A. County Server/Infrastructure Upgrade	375	380	390	405	415	1,965	425	425	425	425	425	2,125	4,090
<b>Subtotal, Technology and GIS</b>	<b>375</b>	<b>380</b>	<b>390</b>	<b>405</b>	<b>415</b>	<b>1,965</b>	<b>425</b>	<b>425</b>	<b>425</b>	<b>425</b>	<b>425</b>	<b>2,125</b>	<b>4,090</b>
<b>10. Acquisition of Conservation Easements</b>													
A. ACE Program - Tourism Fund	350	350	350	350	350	1,750	350	350	350	350	350	1,750	3,500
ACE Program - County	600	612	648	703	770	3,333	1,645	1,835	2,042	2,269	2,518	10,309	13,642
<b>Subtotal, ACE Program</b>	<b>950</b>	<b>962</b>	<b>998</b>	<b>1,053</b>	<b>1,120</b>	<b>5,083</b>	<b>1,995</b>	<b>2,185</b>	<b>2,392</b>	<b>2,619</b>	<b>2,868</b>	<b>12,059</b>	<b>17,142</b>
<b>11. Reserve</b>	1,349	-	-	-	-	1,349	-	-	-	-	-	-	1,349
<b>General Government Projects Subtotal</b>	<b>9,341</b>	<b>9,481</b>	<b>14,928</b>	<b>17,555</b>	<b>14,964</b>	<b>66,269</b>	<b>40,793</b>	<b>49,606</b>	<b>26,672</b>	<b>16,554</b>	<b>14,514</b>	<b>148,139</b>	<b>214,408</b>
<b>12. Stormwater Control</b>													
A. Stormwater Management Program	250	250	250	250	250	1,250	1,000	1,000	1,250	1,337	1,404	5,991	7,241
<b>Subtotal, Stormwater Control</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>1,250</b>	<b>1,000</b>	<b>1,000</b>	<b>1,250</b>	<b>1,337</b>	<b>1,404</b>	<b>5,991</b>	<b>7,241</b>
<b>13. Schools</b>													
A. Administrative Technology	175	175	175	175	175	875	250	250	250	250	250	1,250	2,125
B. Crozet Elementary Addition/Renovations	395	-	-	-	-	395	-	-	450	6,649	-	7,099	7,494
C. Elementary #17	-	-	-	-	-	-	-	-	-	2,114	28,938	31,052	31,052
D. Elementary #18	-	-	-	-	-	-	-	-	-	-	-	-	-
E. Global Positioning System - School Buses	-	-	-	-	-	-	-	-	-	-	-	-	-
F. Greer Elementary School Addition/Renovations	80	7,734	-	-	-	7,814	-	-	-	-	-	-	7,814
G. Gym Floor Replacement	-	-	228	-	-	228	-	-	-	-	-	-	228
H. Gymnasium HVAC and Lighting Replacement	1,794	-	-	-	-	1,794	-	-	-	-	-	-	1,794
I. Henley Auxiliary PE/Meeting Space	200	988	-	-	-	1,188	-	-	-	-	-	-	1,188
J. Hollymead Elementary Addition/Renovations	-	-	-	-	-	-	-	-	-	580	6,866	7,446	7,446
K. Instructional Technology	550	550	550	550	550	2,750	550	650	650	650	650	3,150	5,900
L. Land Purchase - Elementary School Site	-	-	-	25	3,000	3,025	-	-	-	-	-	-	3,025
M. Land Purchase - Middle/High School Site	-	-	-	-	-	-	-	100	6,500	-	-	6,600	6,600
N. Schools - Maintenance/Replacement - Financed	3,269	4,107	2,702	2,606	2,393	15,077	2,130	3,025	1,455	1,175	1,175	8,960	24,037
Schools - Maintenance/Replacement - Pay as you go	520	545	545	510	520	2,640	520	520	520	520	520	2,600	5,240
O. Southern Feeder Pattern-Elem. Add./Renovations	-	-	-	5,728	6,299	12,027	-	-	-	-	-	-	12,027
P. Special Program Center Addition	-	-	-	-	-	-	-	-	-	-	-	-	-
Q. Storage Facility Lease	139	144	150	129	-	562	-	-	-	-	-	-	562
R. Support Services Complex	-	-	4,543	-	-	4,543	-	-	-	-	-	-	4,543
S. Sutherland Middle School Addition/Renovations	-	-	-	-	-	-	-	-	-	129	2,078	2,207	2,207
T. Technology Grant	700	700	700	700	-	2,800	-	-	-	-	-	-	2,800
U. Western Albemarle HS Addition/Renovations	-	-	-	1,200	13,537	14,737	-	-	-	-	-	-	14,737
V. Wide Area Network Upgrade	-	400	-	-	400	800	-	-	400	-	-	400	1,200
<b>Subtotal, Schools</b>	<b>7,822</b>	<b>15,343</b>	<b>9,593</b>	<b>11,623</b>	<b>26,874</b>	<b>71,255</b>	<b>3,450</b>	<b>4,545</b>	<b>10,225</b>	<b>12,067</b>	<b>40,477</b>	<b>70,764</b>	<b>142,019</b>
<b>TOTAL RECOMMENDED PROJECTS</b>	<b>17,413</b>	<b>25,074</b>	<b>24,771</b>	<b>29,428</b>	<b>42,088</b>	<b>138,774</b>	<b>45,243</b>	<b>55,151</b>	<b>38,147</b>	<b>29,958</b>	<b>56,395</b>	<b>224,894</b>	<b>363,668</b>

FY 2009/10 – 2013/14 ADOPTED Capital Improvements Program & FY 2014/15 – 2018/19 Capital Needs Assessment

**General Government – Maintenance/Replacement**

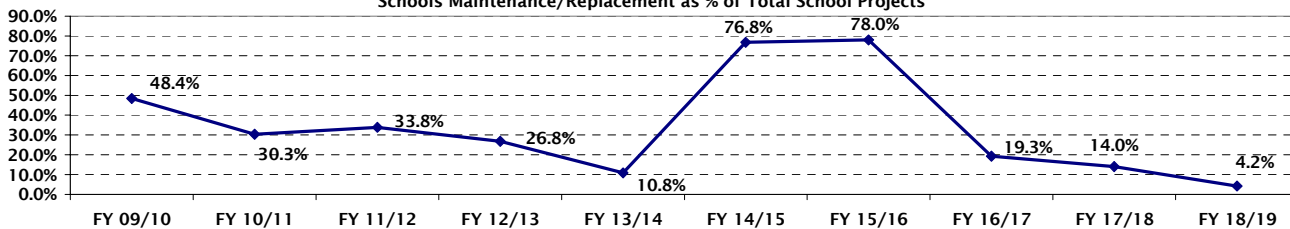
General Government Maintenance/Replacement as % of Total General Government Projects



	FY09/10	FY10/11	FY11/12	FY12/13	FY13/14	TOTAL FY 10-14	FY14/15	FY15/16	FY16/17	FY17/18	FY18/19	FY 15-19 Out-Years
Voting Machine Replacement	-	-	-	-	-	-	480	-	-	-	-	480
Court Square - Maintenance/Replacement	100	105	110	116	122	553	128	135	141	148	156	708
J&DR Court - Maintenance/Replacement	-	-	17	18	19	54	20	21	22	23	24	110
Old Jail Facility Maintenance	-	-	-	-	-	-	381	414	-	-	-	795
Fire/Rescue Apparatus Replacement	2,737	3,040	2,841	2,193	1,110	11,921	1,941	2,392	4,786	709	2,402	12,230
Fire/Rescue Wellness Fitness Equipment Replacement	-	-	-	283	24	307	26	27	28	444	31	556
Police Patrol Video Cameras	125	22	171	193	215	726	53	56	220	-	-	329
Police Mobile Data Computers	-	630	-	81	140	851	90	94	99	1,221	109	1,613
800 MHz Radio Replacements	-	-	-	1,555	311	1,866	311	311	311	311	-	1,244
County Facilities - Maintenance/Replacement	610	641	673	706	742	3,372	779	817	858	902	944	4,300
COB McIntire Window Replacements	-	-	-	1,260	-	1,260	-	-	-	-	-	-
Parks - Maintenance/Replacement	190	250	240	250	265	1,195	280	295	310	325	340	1,550
Libraries - Maintenance/Replacement	55	-	-	-	-	55	-	-	-	-	-	-
County Server/Infrastructure Upgrade	375	380	390	405	415	1,965	425	425	425	425	425	2,125
<b>General Govt. Maintenance/Replacement</b>	<b>4,192</b>	<b>5,068</b>	<b>4,442</b>	<b>7,060</b>	<b>3,363</b>	<b>24,125</b>	<b>4,434</b>	<b>4,987</b>	<b>7,200</b>	<b>4,508</b>	<b>4,431</b>	<b>25,560</b>
<b>Total General Government Projects</b>	<b>9,591</b>	<b>9,731</b>	<b>15,178</b>	<b>17,805</b>	<b>15,214</b>	<b>67,519</b>	<b>41,793</b>	<b>50,606</b>	<b>27,922</b>	<b>17,891</b>	<b>15,918</b>	<b>154,130</b>
<b>% of Projects</b>	<b>43.7%</b>	<b>52.1%</b>	<b>29.3%</b>	<b>39.7%</b>	<b>22.1%</b>	<b>35.7%</b>	<b>10.6%</b>	<b>9.9%</b>	<b>25.8%</b>	<b>25.2%</b>	<b>27.8%</b>	<b>16.6%</b>

**Schools – Maintenance Replacement**

Schools Maintenance/Replacement as % of Total School Projects



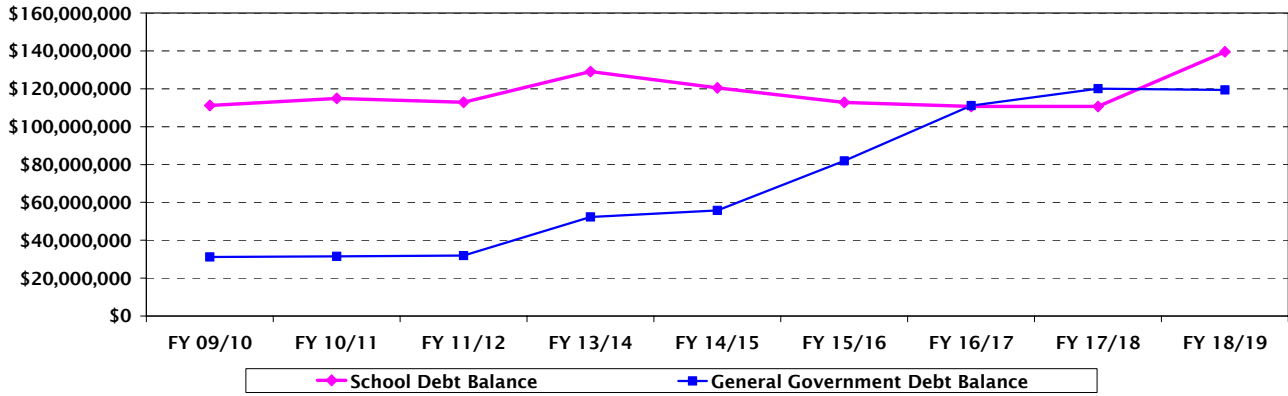
	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY10-14 TOTAL	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY15-19 Out-Years
Schools Maintenance/Replacement	3,789	4,652	3,247	3,116	2,913	17,717	2,650	3,545	1,975	1,695	1,695	11,560
Total School Projects	7,822	15,343	9,593	11,623	26,874	71,255	3,450	4,545	10,225	12,067	40,477	70,764
<b>% of Projects</b>	<b>48.4%</b>	<b>30.3%</b>	<b>33.8%</b>	<b>26.8%</b>	<b>10.8%</b>	<b>24.9%</b>	<b>76.8%</b>	<b>78.0%</b>	<b>19.3%</b>	<b>14.0%</b>	<b>4.2%</b>	<b>16.3%</b>

FY 2009/10 - 2013/14 ADOPTED Capital Improvements Program & FY 2014/15 - 2018/19 Capital Needs Assessment

**ADDITIONAL OPERATING BUDGET IMPACT**  
(\$ in thousands)

FUNCTIONAL AREA	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Total CIP FY 10-14	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 15-19 Out-Years
<b>GENERAL GOVERNMENT</b>												
<b>Administration</b>												
Voting Machine Replacement	0	0	0	0	0	0	15	3	4	4	4	30
Subtotal, Administration	0	0	0	0	0	0	15	3	4	4	4	30
<b>Courts &amp; Judicial</b>												
(None)	0	0	0	0	0	0	0	0	0	0	0	0
<b>Public Safety</b>												
ACRJ Expansion	0	0	0	-177	-96	-272	-88	-80	-72	-63	-53	-357
Breathing Apparatus Fill Stations/Mobile Compressor	0	0	4	4	4	13	5	5	5	5	6	26
Fire Rescue Mobile Data Computers	0	0	0	0	0	0	87	91	96	100	105	480
Fire Rescue Records Management & Technology	0	0	0	0	0	0	84	88	92	97	101	461
Public Safety Training Center	0	0	0	0	0	0	0	47	49	52	54	203
Station 13 - Pantops Fire Station	0	0	0	249	525	774	1,165	1,219	1,283	1,347	1,411	6,425
Station 14 - Ivy Station	0	0	0	209	1,037	1,246	1,088	1,782	1,875	1,968	2,062	8,775
Subtotal, Public Safety	0	0	4	286	1,470	1,760	2,340	3,152	3,329	3,507	3,685	16,012
<b>Public Works</b>												
Recycling Centers	0	0	0	179	376	555	592	828	870	913	959	4,162
Subtotal, Public Works	0	0	0	179	376	555	592	828	870	913	959	4,162
<b>Community &amp; Neighborhood Development</b>												
Neighborhood Plan Implementation Program	0	17	25	30	35	107	56	77	98	119	140	490
Roadway Landscaping Program	0	0	0	0	0	0	26	40	56	59	62	244
Sidewalk Construction Program	0	6	12	19	27	64	35	44	54	65	77	275
Street Lamp Program	0	4	5	6	6	21	12	16	16	17	18	79
Subtotal, Comm. & NHD	0	27	42	55	68	191	129	177	224	260	296	1,087
<b>Human Development</b>												
(None)	0	0	0	0	0	0	0	0	0	0	0	0
<b>Parks, Recreation &amp; Culture</b>												
County Athletic Field Development	0	34	46	60	74	214	89	105	121	137	155	607
Crozet Growth Area Community Park Facilities	0	0	0	0	0	0	0	0	208	117	122	447
Greenway Program	0	16	22	28	34	100	41	48	55	63	71	278
Northern Urban Area Community Park	0	0	0	0	0	0	0	0	0	215	123	338
Park Enhancements	0	0	0	4	4	7	8	9	14	15	16	62
River and Lake Access Improvements	0	67	70	74	107	318	112	118	123	129	135	617
Southern Urban Area Park	0	0	0	0	0	0	0	0	0	218	126	344
Subtotal, Parks, Recreation & Culture	0	117	138	166	219	639	250	280	521	893	748	2,692
<b>Libraries</b>												
Crozet Library	0	0	0	186	196	382	206	216	227	238	250	1,137
Northern Albemarle Library Facilities	0	0	0	0	0	0	0	0	786	825	867	2,478
Scottsville Library Expansion	0	0	0	0	62	62	65	68	71	71	71	346
Southern Urban Area Library	0	0	0	0	0	0	0	821	862	905	950	3,532
Subtotal, Libraries	0	0	0	186	258	444	270	1,105	1,946	2,040	2,138	7,499
<b>Technology &amp; GIS</b>												
(None)	0	0	0	0	0	0	0	0	0	0	0	0
<b>Acquisition of Conservation Easements</b>												
Acquisition of Conservation Easements	0	21	22	23	24	90	54	58	63	70	74	319
<b>GENERAL GOVERNMENT SUBTOTAL</b>	<b>0</b>	<b>165</b>	<b>206</b>	<b>894</b>	<b>2,414</b>	<b>3,679</b>	<b>3,650</b>	<b>5,604</b>	<b>6,957</b>	<b>7,687</b>	<b>7,905</b>	<b>31,802</b>
<b>STORMWATER CONTROL</b>												
(None)	0	0	0	0	0	0	0	0	0	0	0	0
<b>SCHOOL FUND</b>												
Administrative Technology	0	26	28	29	31	113	32	34	35	37	39	177
Crozet Elementary Addition/Renovation	0	0	0	0	0	0	0	0	0	0	100	100
Elementary #17	0	0	0	0	0	0	0	0	0	244	1,559	1,803
Greer Elementary School Addition/Renovations	0	0	132	139	146	416	153	160	168	175	182	839
Gymnasium HVAC & Lighting Replacement	0	26	27	29	30	112	32	33	35	37	38	175
Henley Auxiliary PE/Meeting Space	0	0	20	21	22	63	24	24	26	27	29	130
Hollymead Elementary Addition/Renovations	0	0	0	0	0	0	0	0	0	0	93	93
Instructional Technology	0	58	61	64	67	249	70	74	78	81	85	388
Southern Feeder Pattern-Elem. Addition/Renovations	0	0	0	0	128	128	134	141	149	156	164	745
Support Services Complex	0	0	0	39	41	80	43	45	47	49	51	236
Western Albemarle High School Addition	0	0	0	0	0	0	147	154	161	168	175	805
Wide Area Network Upgrade	0	390	410	430	451	1,681	474	498	1,073	1,126	1,183	4,353
<b>SCHOOLS SUBTOTAL</b>	<b>0</b>	<b>500</b>	<b>677</b>	<b>750</b>	<b>916</b>	<b>2,842</b>	<b>1,109</b>	<b>1,163</b>	<b>1,772</b>	<b>2,101</b>	<b>3,698</b>	<b>9,843</b>
<b>TOTAL OPERATING BUDGET IMPACT</b>	<b>0</b>	<b>665</b>	<b>883</b>	<b>1,644</b>	<b>3,330</b>	<b>6,522</b>	<b>4,758</b>	<b>6,767</b>	<b>8,729</b>	<b>9,788</b>	<b>11,603</b>	<b>41,645</b>
<b>Additional Operating Impacts By Type</b>												
Personnel	0	28	108	607	1,617	2,360	2,390	3,894	4,830	5,456	6,964	23,534
Facilities Maintenance	0	64	118	325	579	1,086	851	1,136	1,245	1,373	1,492	6,097
Operating	0	573	657	712	1,134	3,077	1,516	1,737	2,558	2,764	3,147	11,721
Capital	0	0	0	0	0	0	1	0	96	195	0	292
<b>TOTAL OPERATING IMPACT</b>	<b>0</b>	<b>665</b>	<b>883</b>	<b>1,644</b>	<b>3,330</b>	<b>6,522</b>	<b>4,758</b>	<b>6,767</b>	<b>8,729</b>	<b>9,788</b>	<b>11,603</b>	<b>41,645</b>
<b>PERSONNEL: LOCAL GOVERNMENT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6</b>	<b>14</b>	<b>20</b>	<b>8</b>	<b>20</b>	<b>13</b>	<b>2</b>	<b>0</b>	<b>43</b>
<b>SCHOOL FUND</b>	<b>0</b>	<b>0</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>2</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>2</b>	<b>16</b>	<b>20</b>

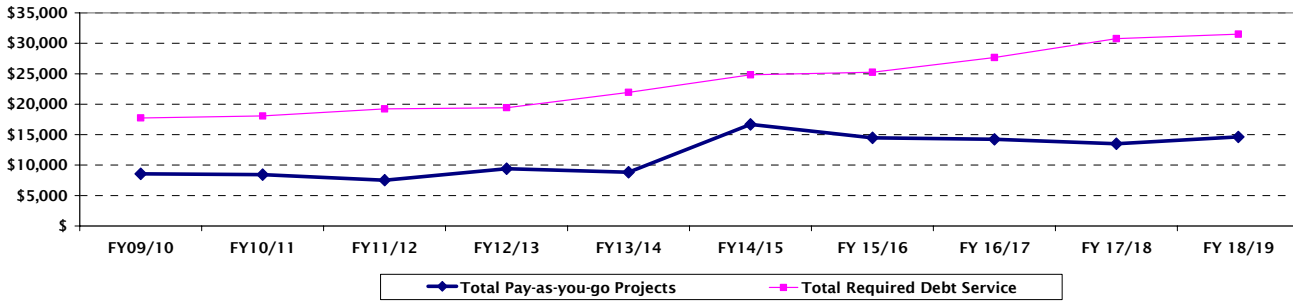
**DEBT BALANCE - TOTAL OBLIGATED DEBT**  
(\$ in thousands)



	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 10-14 TOTAL	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 15-19 Out-Years
<b>General Government Projects</b>												
Beginning Debt Balance	\$24,367	\$31,163	\$31,544	\$31,906	\$46,773		\$52,283	\$55,713	\$81,935	\$111,086	\$111,086	
Anticipated Borrowing	8,820	3,112	3,802	19,020	9,970		8,178	31,662	35,291	15,827	15,827	
Total Debt Balance	33,186	34,275	35,346	50,926	56,743		60,461	87,376	117,226	126,913	126,913	
Retired Debt	2,024	2,731	3,439	4,154	4,460	16,808	4,747	5,441	6,140	6,839	7,547	30,714
General Government Debt Balance	31,163	31,544	31,906	46,773	52,283		55,713	81,935	111,086	120,075	119,366	
Total New Projects - Borrowed	3,112	3,802	9,779	10,475	8,030	35,198	26,099	37,544	15,497	4,715	2,702	86,558
<b>School Projects</b>												
Beginning Debt Balance	114,935	111,148	114,945	112,945	113,377		129,071	120,489	112,822	110,677	110,650	
Total New Projects - Borrowed	5,738	12,829	7,473	9,559	25,229	60,828	2,130	3,125	8,405	10,647	39,057	63,364
Retired Debt	9,525	9,032	9,473	9,127	9,535	46,692	10,711	10,793	10,549	10,674	10,182	52,910
School Debt Balance	111,148	114,945	112,945	113,377	129,071		120,489	112,822	110,677	110,650	139,525	
<b>Total Debt Balance</b>	<b>\$142,311</b>	<b>\$146,489</b>	<b>\$144,851</b>	<b>\$160,149</b>	<b>\$181,353</b>		<b>\$176,203</b>	<b>\$194,756</b>	<b>\$221,764</b>	<b>\$230,725</b>	<b>\$258,891</b>	

\* Based on project timelines and cash flow requirements, the actual issuance of debt may not coincide with the fiscal year in which the project is funded. General Government anticipated borrowing shown above includes \$28.1M in planned debt issuance for projects funded prior to FY 09/10 in addition to new debt funded projects added in the current plan.

**PAY-AS-YOU-GO VS. DEBT SERVICE**  
(\$ in thousands)



	FY09/10	FY10/11	FY11/12	FY12/13	FY13/14	FY 10-14 TOTAL	FY14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 15-19 Out-Years
<b>CIP/Debt Service Revenues</b>												
Beginning Reserve Balance	16,381	11,657	7,288	4,914	2,315	42,553	-767	-12,790	-20,956	-29,452	-39,400	-103,365
General Fund Transfer	19,557	20,016	20,950	22,282	23,782	106,588	25,474	27,204	29,050	31,019	33,120	145,867
Other General Fund Transfer	-	-	1,000	1,500	2,000	4,500	2,000	2,000	2,000	2,000	2,000	10,000
Tourism Revenues	501	516	531	547	564	2,659	581	598	616	634	653	3,083
Interest	600	600	600	600	600	3,000	300	300	300	300	300	1,500
Other	923	1,009	1,098	1,099	550	4,680	1,251	1,253	1,254	1,255	1,256	6,269
School Construction Funding	-	-	200	200	200	600	200	200	200	200	200	1,000
<b>CIP Revenues</b>	<b>37,962</b>	<b>33,798</b>	<b>31,667</b>	<b>31,142</b>	<b>30,010</b>	<b>164,580</b>	<b>29,039</b>	<b>18,765</b>	<b>12,463</b>	<b>5,956</b>	<b>-1,870</b>	<b>64,353</b>
<b>Allocation of Local Revenues</b>												
Gen Gov Pay-as-you-go Projects	6,229	5,679	5,149	7,080	6,934	31,071	14,694	12,062	11,175	11,839	11,811	61,580
Stormwater Pay-as-you-go Projects	250	250	250	250	250	1,250	659	1,000	1,250	259	1,404	4,572
School Pay-as-you-go Projects	2,084	2,514	2,120	2,064	1,645	10,427	1,320	1,420	1,820	1,420	1,420	7,400
<b>Total Pay-as-you-go Projects</b>	<b>8,563</b>	<b>8,443</b>	<b>7,519</b>	<b>9,394</b>	<b>8,829</b>	<b>42,748</b>	<b>16,673</b>	<b>14,482</b>	<b>14,245</b>	<b>13,518</b>	<b>14,635</b>	<b>73,552</b>
Gen Gov Required Debt Service	2,785	3,913	4,449	5,063	7,127	23,336	8,018	8,778	11,823	14,886	16,088	59,592
School Required Debt Service	14,957	14,155	14,786	14,371	14,821	73,090	16,797	16,461	15,848	15,874	15,410	80,390
<b>Total Required Debt Service</b>	<b>17,742</b>	<b>18,068</b>	<b>19,235</b>	<b>19,434</b>	<b>21,948</b>	<b>96,426</b>	<b>24,815</b>	<b>25,239</b>	<b>27,671</b>	<b>30,759</b>	<b>31,498</b>	<b>139,982</b>
<b>Allocation of Local Revenues</b>	<b>26,305</b>	<b>26,511</b>	<b>26,754</b>	<b>28,828</b>	<b>30,777</b>	<b>139,175</b>	<b>41,488</b>	<b>39,721</b>	<b>41,916</b>	<b>44,278</b>	<b>46,132</b>	<b>213,535</b>
<b>Cumulative Contingency Reserve</b>	<b>11,657</b>	<b>7,288</b>	<b>4,914</b>	<b>2,315</b>	<b>-767</b>		<b>-12,449</b>	<b>-20,956</b>	<b>-29,452</b>	<b>-38,322</b>	<b>-48,002</b>	
<b>Pay-as-you-go as a % of Allocation of Total Revenues</b>	<b>23%</b>	<b>25%</b>	<b>24%</b>	<b>30%</b>	<b>29%</b>	<b>26%</b>						