

# Delivering Tangible Results in an Evolving Landscape

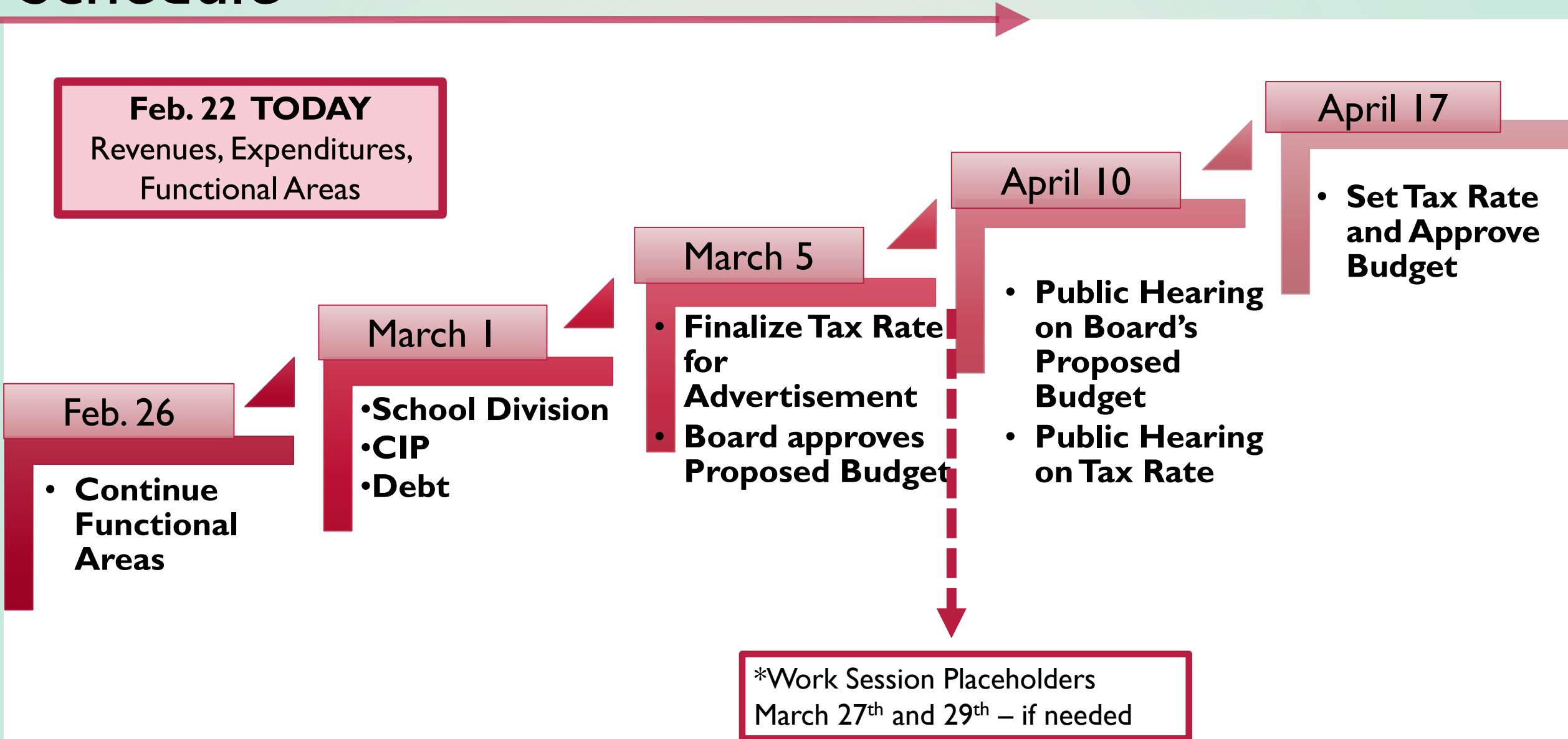
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FY 19 RECOMMENDED BUDGET

Feb. 22, 2018  
Work Session I



# Schedule



# Work Session Process

Along the way:

Interactive Approach  
Staff presents information  
Board dialogue



Items that need further discussion identified for “list”

Finalizing Board’s Proposed Budget:

March 5



Board members complete discussion and finalize direction



Board finalizes Proposed Budget and determines tax rate for advertisement

# TODAY'S AGENDA

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- **Budget Summary**
- **General Fund Revenues**
- **General Fund Expenditures**
- **Functional areas:**
  - **Administration**
  - **Judicial**
  - **Public Safety**
  - **Public Works**

# LONG-RANGE PLANNING PROVIDES THE FOUNDATION

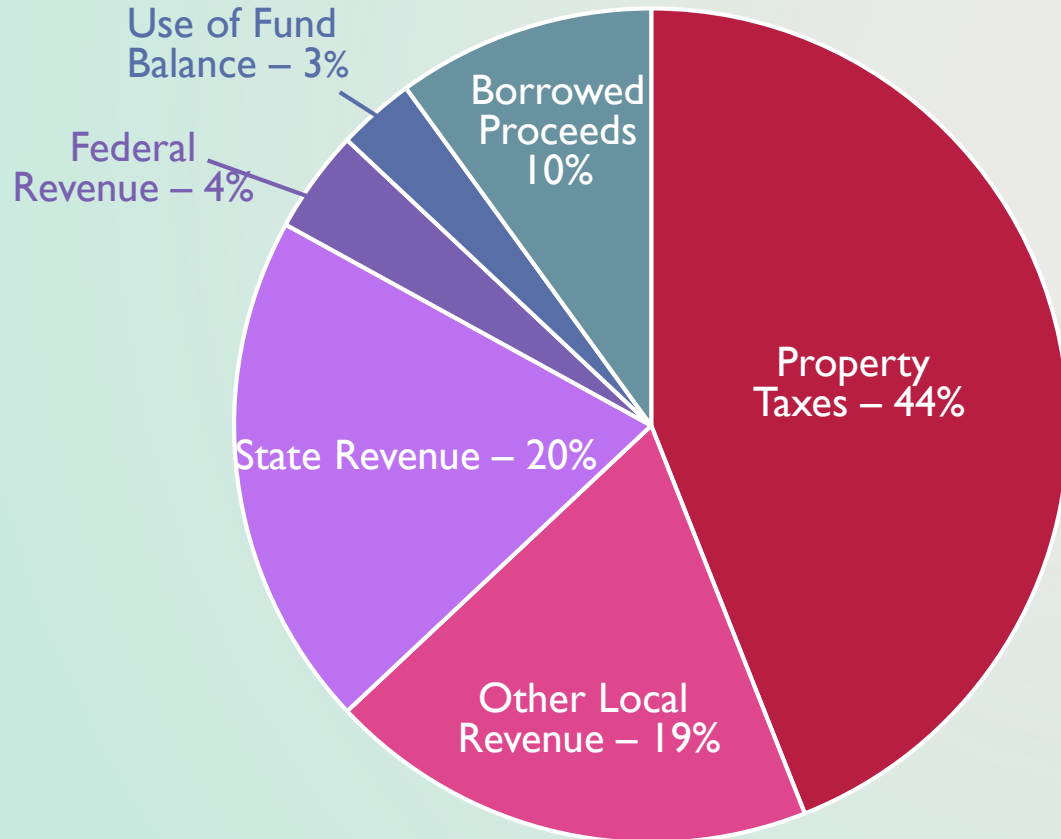
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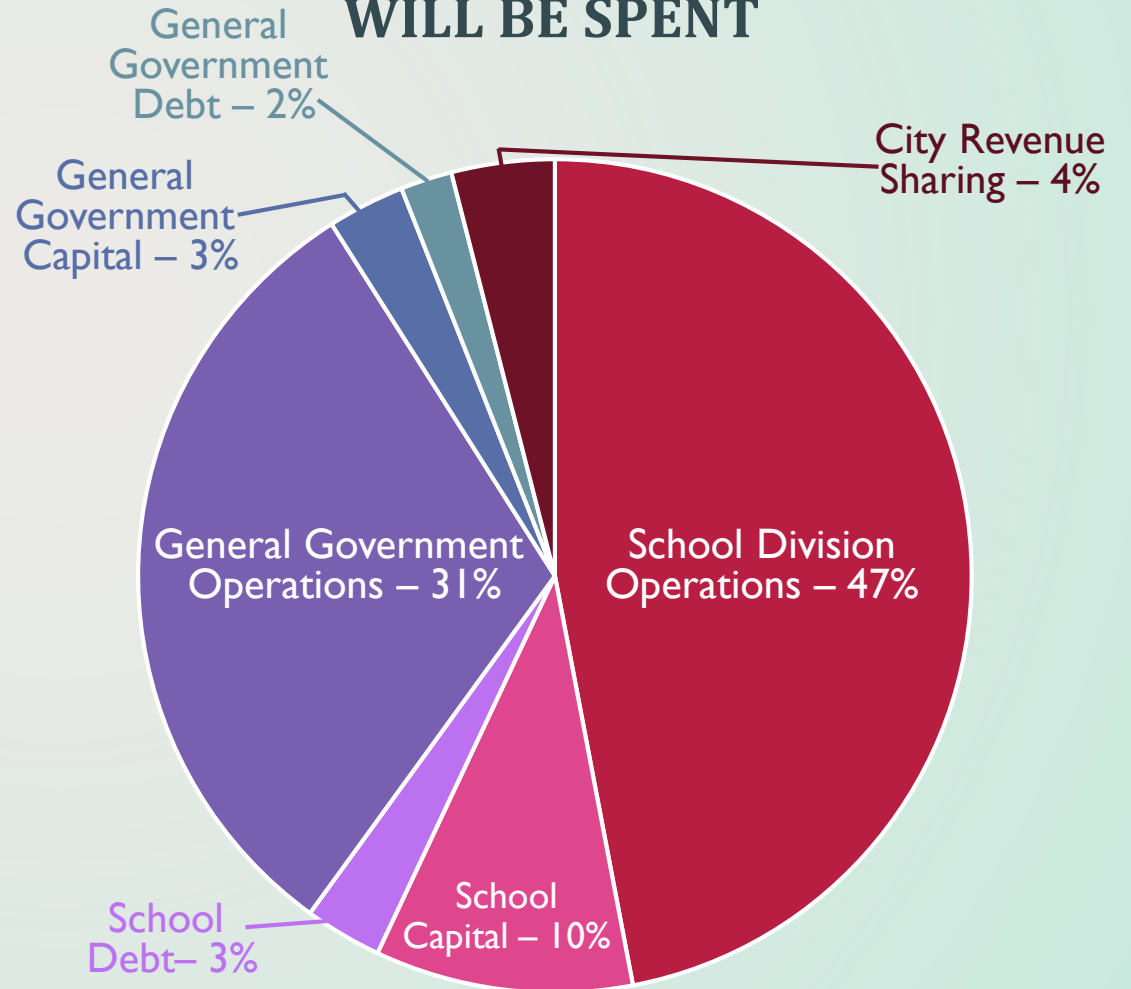
- FY 17–19 Strategic Plan
- FY 19–23 Capital Improvement Plan (CIP)
- FY 19–23 Five-Year Financial Plan
  - FY 19–20 Two-Year Balanced Fiscal Plan

# FY 19 RECOMMENDED TOTAL COUNTY BUDGET - \$428,500,374

## WHERE THE MONEY WILL COME FROM

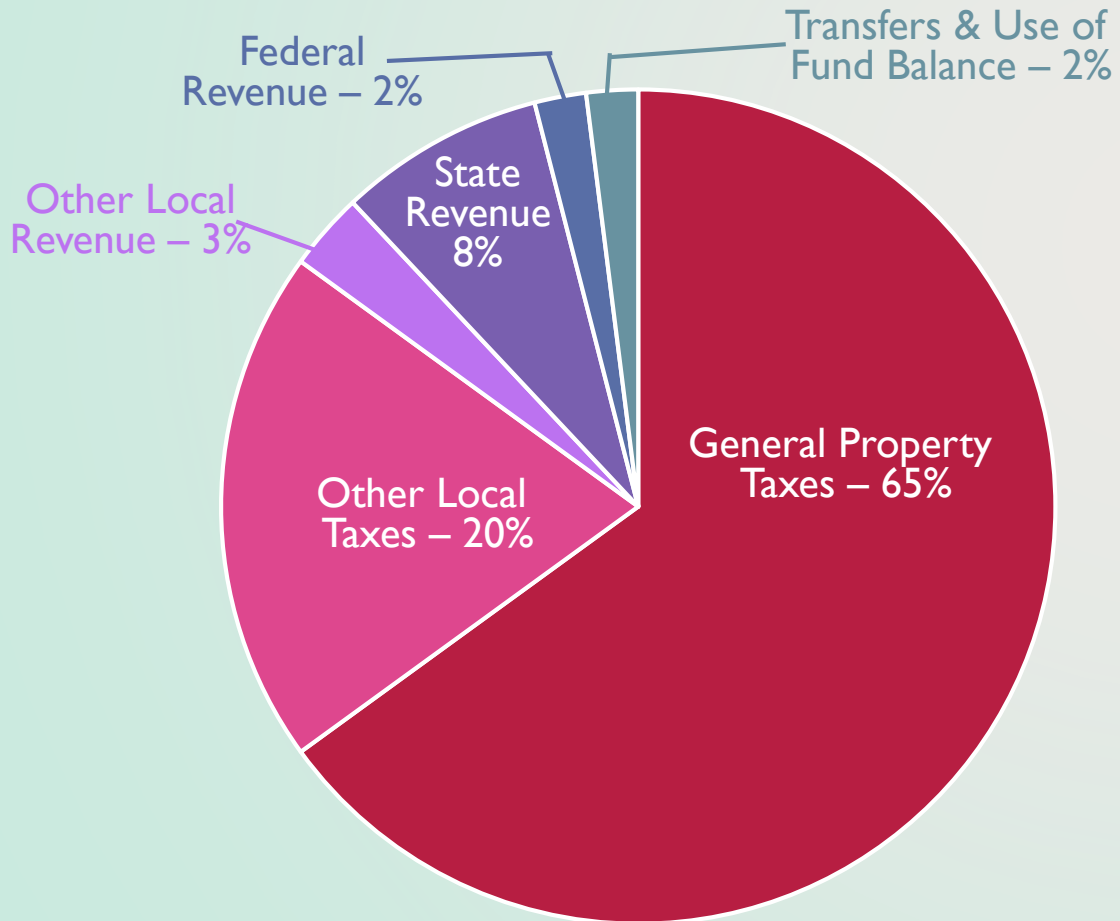


## HOW THE MONEY WILL BE SPENT

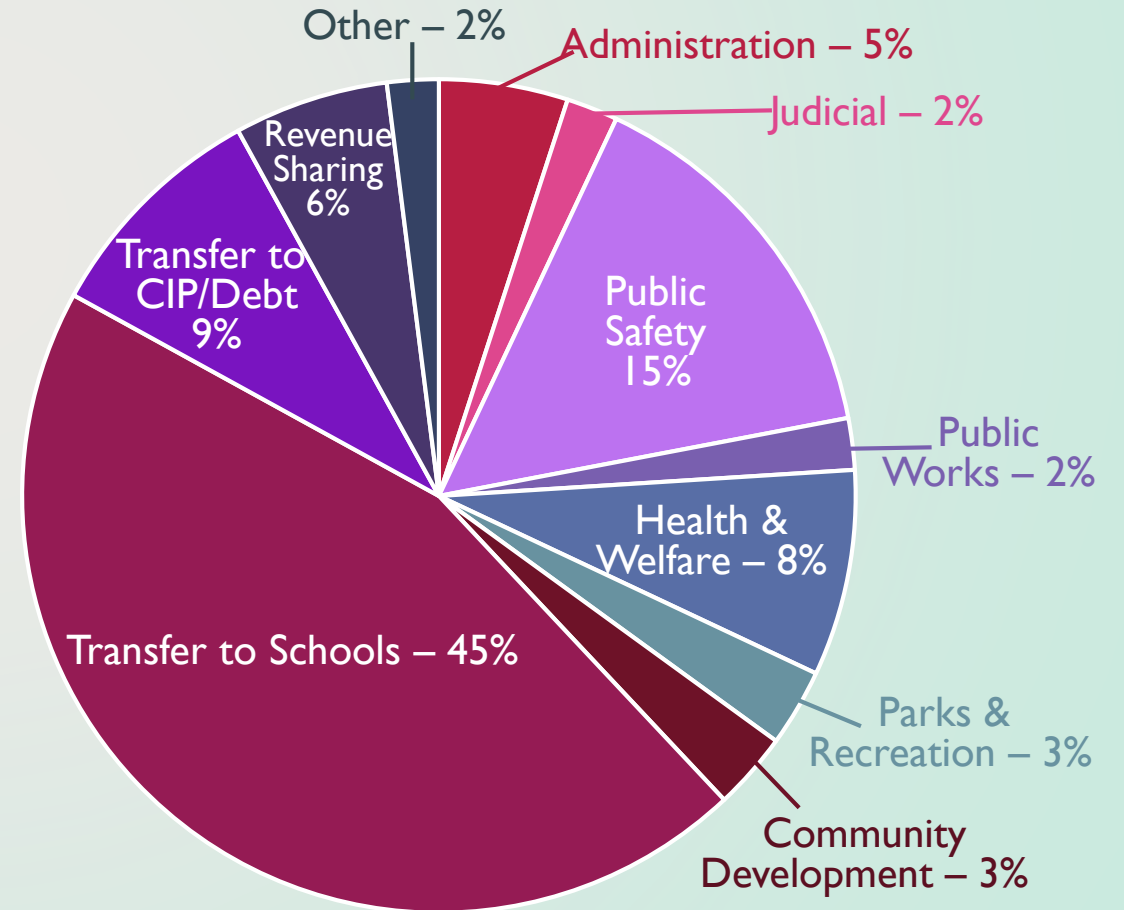


# FY 19 RECOMMENDED GENERAL FUND - \$290,361,413

## WHERE THE MONEY WILL COME FROM



## HOW THE MONEY WILL BE SPENT



# A CLOSER LOOK AT GENERAL FUND REVENUES

## PAGE 67 - 79

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# COUNTY'S REVENUE TEAM USES FOLLOWING APPROACHES TO FORECAST GENERAL FUND REVENUES

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- Linear Trend Line Analysis
- Year-Over-Year (YOY) Methodology
- Assumed Rates of Growth
- Algorithm Modeling
- Regression Modeling
- Institutional Knowledge and Intuition



# GENERAL FUND REVENUES

(\$ IN MILLIONS)

	FY 18 ADOPTED	FY 19 RECOMM	\$ Change	% Change
<b>Local Revenue</b>				
Gen. Property Taxes (incl. Real Estate, Personal Property, Public Service)	\$179.11	\$187.68	\$8.58	4.8%
Other Local Taxes	53.92	57.60	3.68	6.8%
Other Local Revenue	8.52	8.64	0.12	1.4%
<b>Subtotal, Local</b>	<b>241.55</b>	<b>253.92</b>	<b>12.38</b>	<b>5.1%</b>
State Revenue	24.34	24.53	0.20	0.8%
Federal Revenue	5.71	6.06	0.35	6.2%
Transfers	3.48	3.42	(0.06)	-1.6%
Use of Fund Balance	1.81	2.42	0.61	33.7%
<b>Subtotal, Other</b>	<b>35.34</b>	<b>36.44</b>	<b>1.10</b>	<b>3.1%</b>
<b>Total General Fund</b>	<b>\$276.89</b>	<b>\$290.36</b>	<b>\$13.47</b>	<b>4.9%</b>

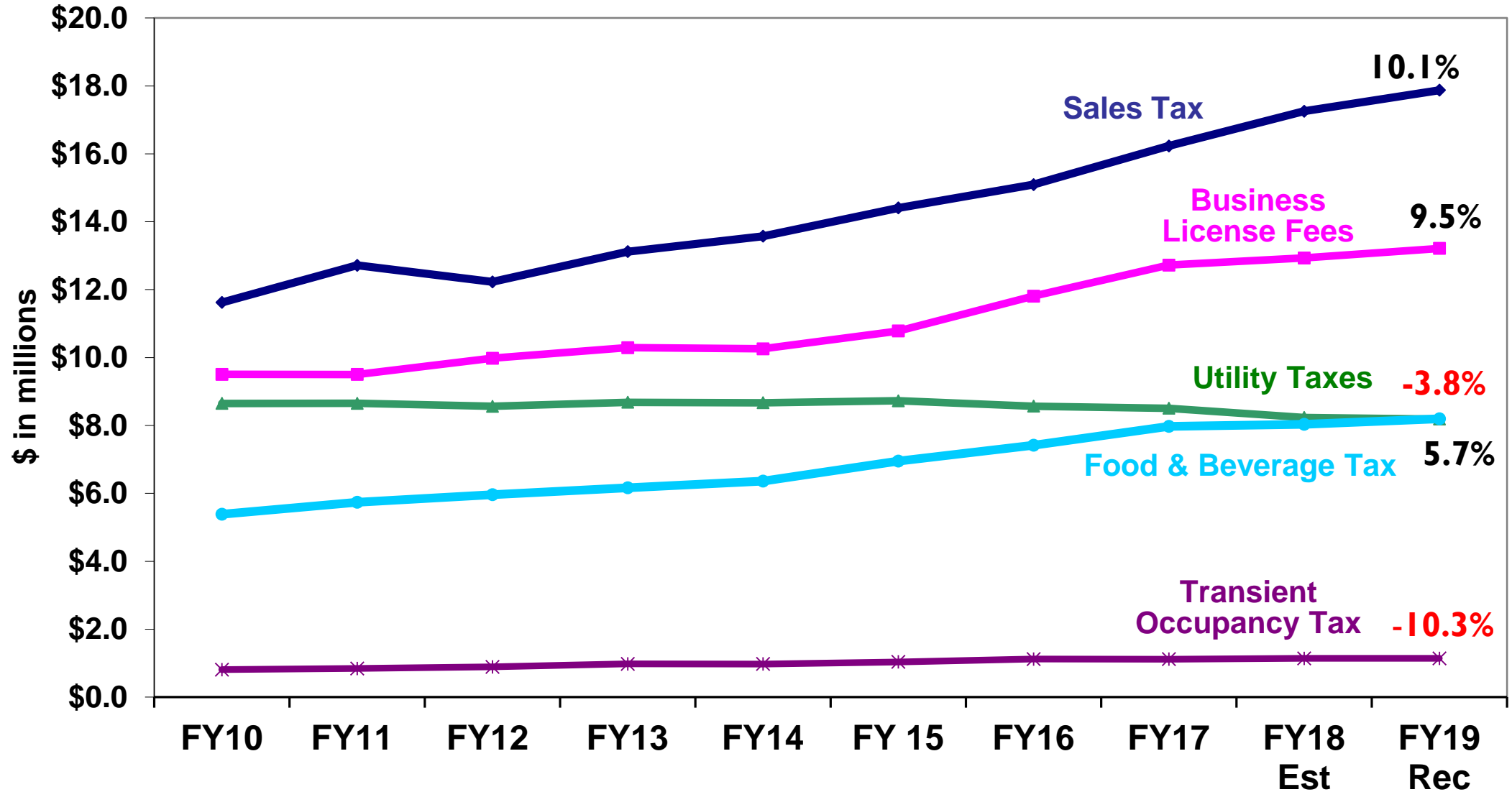
## REAL ESTATE PROPERTY TAXES

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- **Expected to generate \$151 M or 52% of General Fund revenues**
- **A \$7.5M or 5.2% increase over FY18**
  - **\$4.5 M due to appreciation**
    - **Based on 2.2% increase in CY 2018 reassessments, and assumption of additional 2.0% increase in CY 2019 reassessments**
  - **\$3 M due to growth (new construction and land divisions)**

- **Calculated at the current rate of \$0.839 per \$100 of assessed value**
- **Each penny on the real estate tax rate yields ~\$1.8 million in estimated collectable real estate tax revenues**
- **“Lowered” or “Effective” Tax Rate would be \$0.8117 per \$100 of assessed value**
- **Tax Relief for Elderly/Disabled Program - \$950K**

# Trends in Other Local Taxes



# GENERAL FUND STATE REVENUES

## \$24.5 M – INCREASE OF \$195K OR 0.8%

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1. *Non-Categorical Aid* – \$15.8 M - includes \$14.9 M in Personal Property Tax Relief, vehicle rental tax, and misc.
2. *Categorical Aid* - \$6.3 M - includes Social Services funding, Recordation taxes, HB599 (law enforcement), Fire Rescue Services funding, and miscellaneous
3. *Shared Expenses* – \$2.3 M -Commonwealth Attorney, Clerk of Circuit Court, Sheriff, Registrar and \$ for Finance
4. *Payments in Lieu of Taxes* - \$158K - from UVA

# GENERAL FUND FEDERAL REVENUES

## \$6.0 M – INCREASE OF \$351K OR 6.2%

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- 1. Categorical Aid - \$6.0M - Designated for specific use – usually received on a reimbursement basis. Primarily for Social Services and Medicaid reimbursements.**
- 2. Payment in lieu of taxes - \$40K for tax exempt Federal park lands in County**

# A CLOSER LOOK AT GENERAL FUND EXPENDITURES PAGES 81-90

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# GENERAL FUND EXPENDITURES

PAGE 81  
(\$ IN MILLIONS)

	FY 18 ADOPTED	FY 19 RECOMM	\$ Change	% Change
Administration	\$14.13	\$15.00	\$0.86	6.1%
Judicial	4.97	5.33	0.36	7.3%
Public Safety	42.17	44.50	2.33	5.5%
Public Works	5.29	6.13	0.85	16.0%
Health & Welfare	23.27	23.38	0.11	0.5%
Parks, Recreation & Culture	8.21	8.65	0.44	5.4%
Community Development	7.88	8.17	0.29	3.7%
<b>Subtotal, Depts and Agencies</b>	<b>\$105.92</b>	<b>\$111.17</b>	<b>\$5.25</b>	<b>5.0%</b>
Revenue Sharing	15.86	15.70	(0.16)	-1.0%
Transfer to Schools	124.03	130.84	6.82	5.5%
Ongoing Transfer to Capital/Debt Service	25.05	26.40	1.35	5.4%
One-Time Transfer to Capita/Debt Service	1.20	0.44	(0.76)	
Other Uses of Funds	4.83	5.81	0.98	20.2%
<b>Subtotal, Other</b>	<b>\$170.97</b>	<b>\$179.19</b>	<b>\$8.23</b>	<b>4.8%</b>
<b>Total General Fund</b>	<b>\$276.89</b>	<b>\$290.36</b>	<b>\$13.47</b>	<b>4.9%</b>



# GENERAL FUND EXPENDITURES

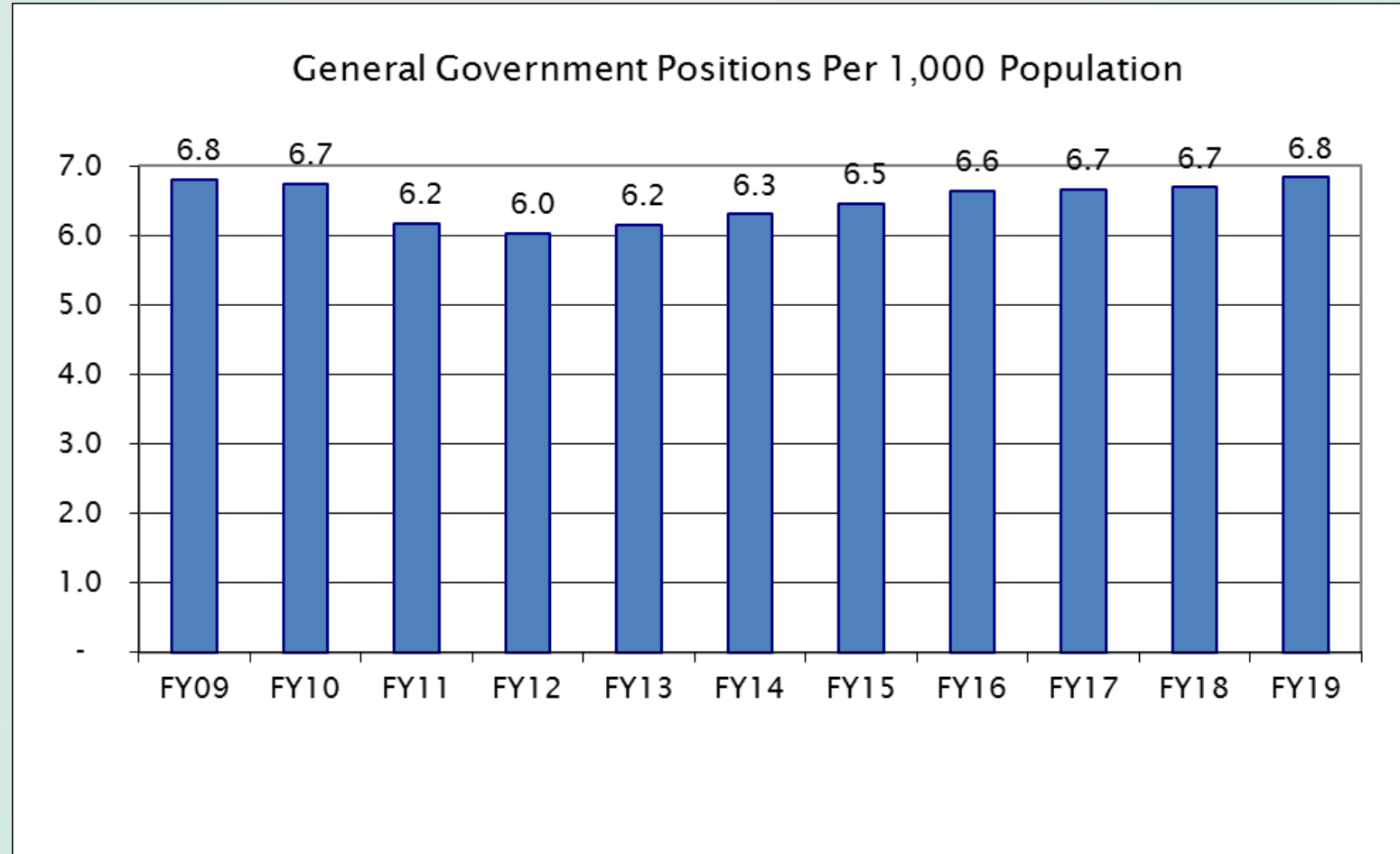
## CROSS-DEPARTMENTAL: COMPENSATION

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- 2.0% salary increase and 0.7% pay-for-performance reserve: \$1.1 M increase
- Decrease for the Virginia Retirement System rate: \$37k decrease
- 5.7% decrease in employer contribution to health insurance: \$294k decrease

# PER CAPITA STAFFING REMAINS AT FY 09 LEVEL

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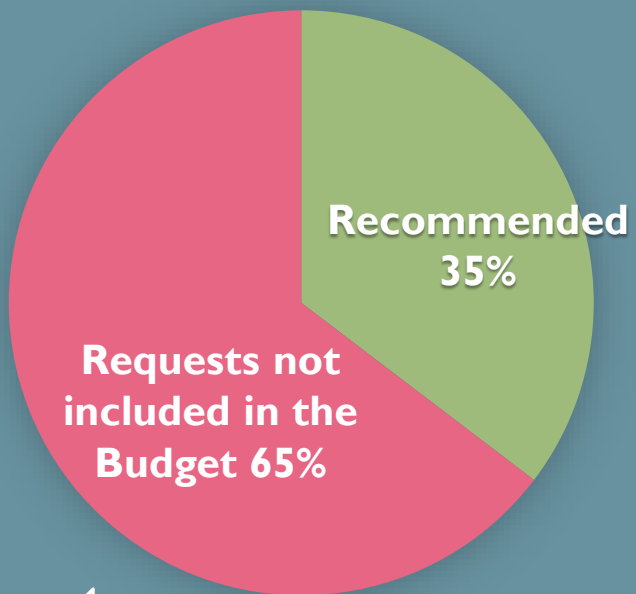


# STAFFING ADJUSTMENTS OVER TIME

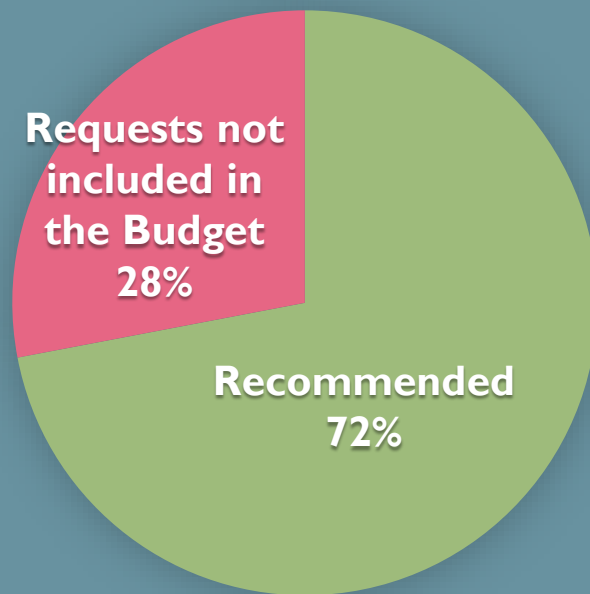
Functional Area	FY 09	FY 17 ACTUAL	FY 18 ADOPTED	Recommended Number of Staff in FY 19
Health & Welfare	123	143	145	153
Public Safety	234	277	283	290
Administration	107	109	114	118
Community Development	87	73	75	80
Judicial	44	47	47	49
Parks, Recreation, & Culture	22	20	21	21
Public Works	39	35	35	38
<b>TOTALS:</b>	<b>656</b>	<b>704</b>	<b>720</b>	<b>749</b>



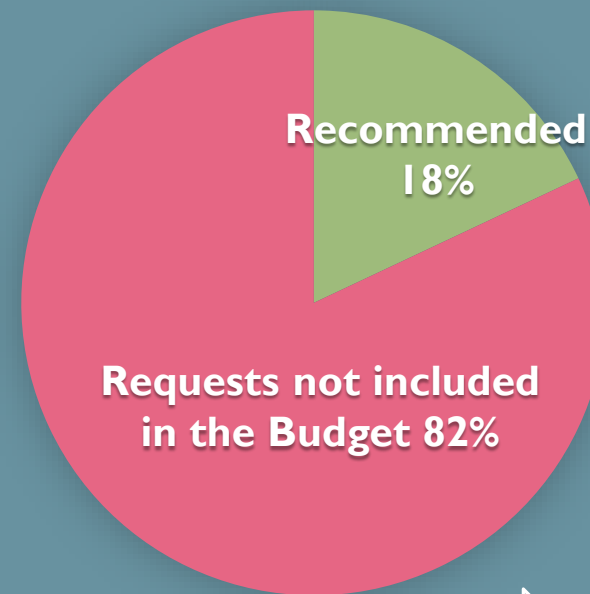
### Sustain a Quality Organization



### Advance Strategic Priorities



### Maximize Transformation & Address Emerging Issues



← STRATEGIC RESOURCE ALLOCATION →

# CROSS-FUNCTIONAL: COMMUNITY AGENCIES

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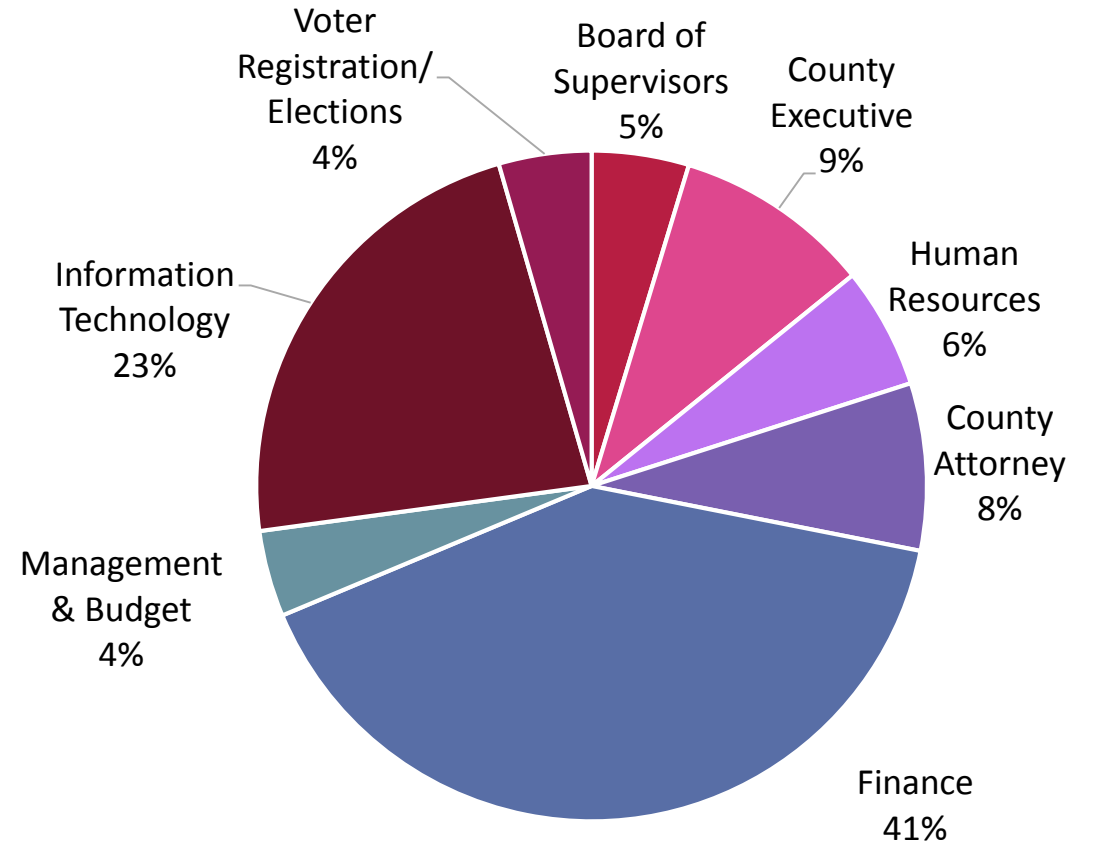
- Human Services – Reviewed by the Agency Budget Review Team
- Cultural Agencies – reviewed by internal team
- Regional Authorities & Joint Exercise of Power Agreements
- Agencies for which we have written agreements
- Others

# ADMINISTRATION PAGE 91

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**\$15.0 million**

**6.1% or \$863k increase**



# ADMINISTRATION

## PAGE 91

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**Sustain a Quality Organization**



**Advance Strategic Priorities**



**Maximize Transformation & Address Emerging Opportunities**

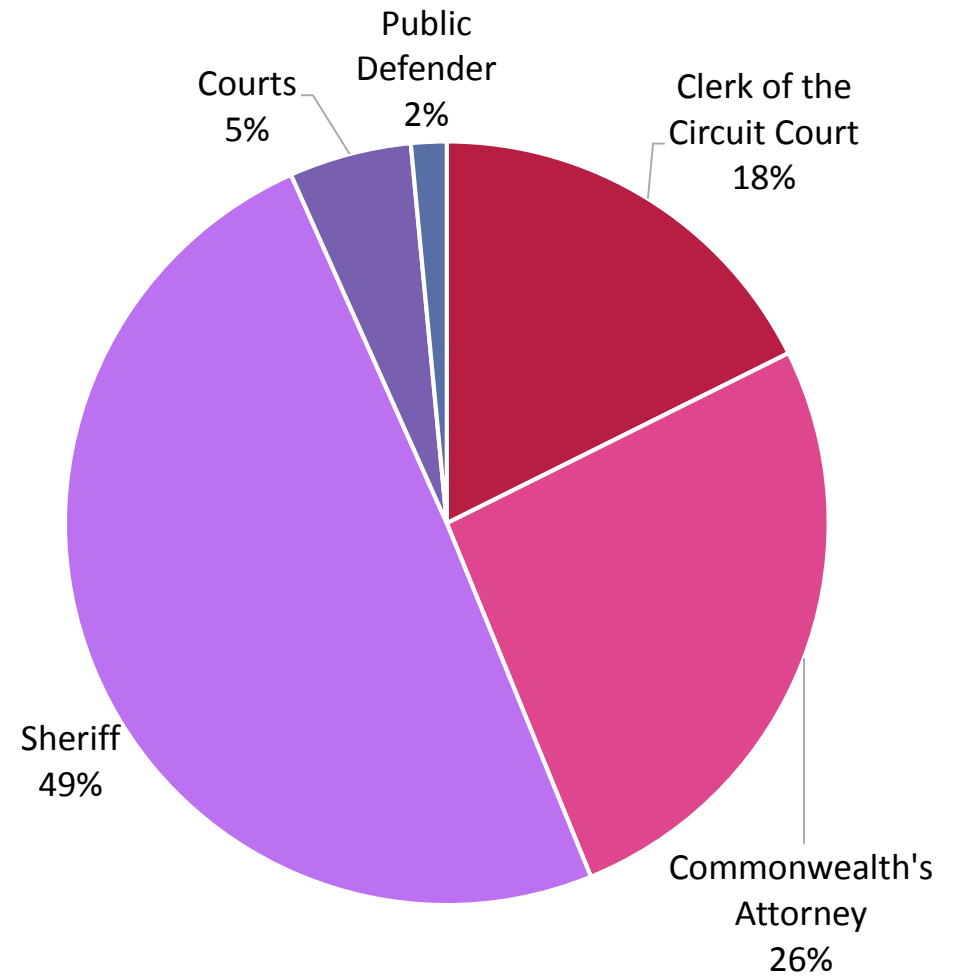
- Board of Supervisors
- County Executive
- Human Resources
- County Attorney
- Finance
- Management and Budget
- Information Technology
- Department of Voter Registration/Elections

# JUDICIAL PAGE 113

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**\$5.3 Million**

**7.3% or \$362k increase**





# JUDICIAL PAGE 113

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**Sustain a Quality  
Organization**

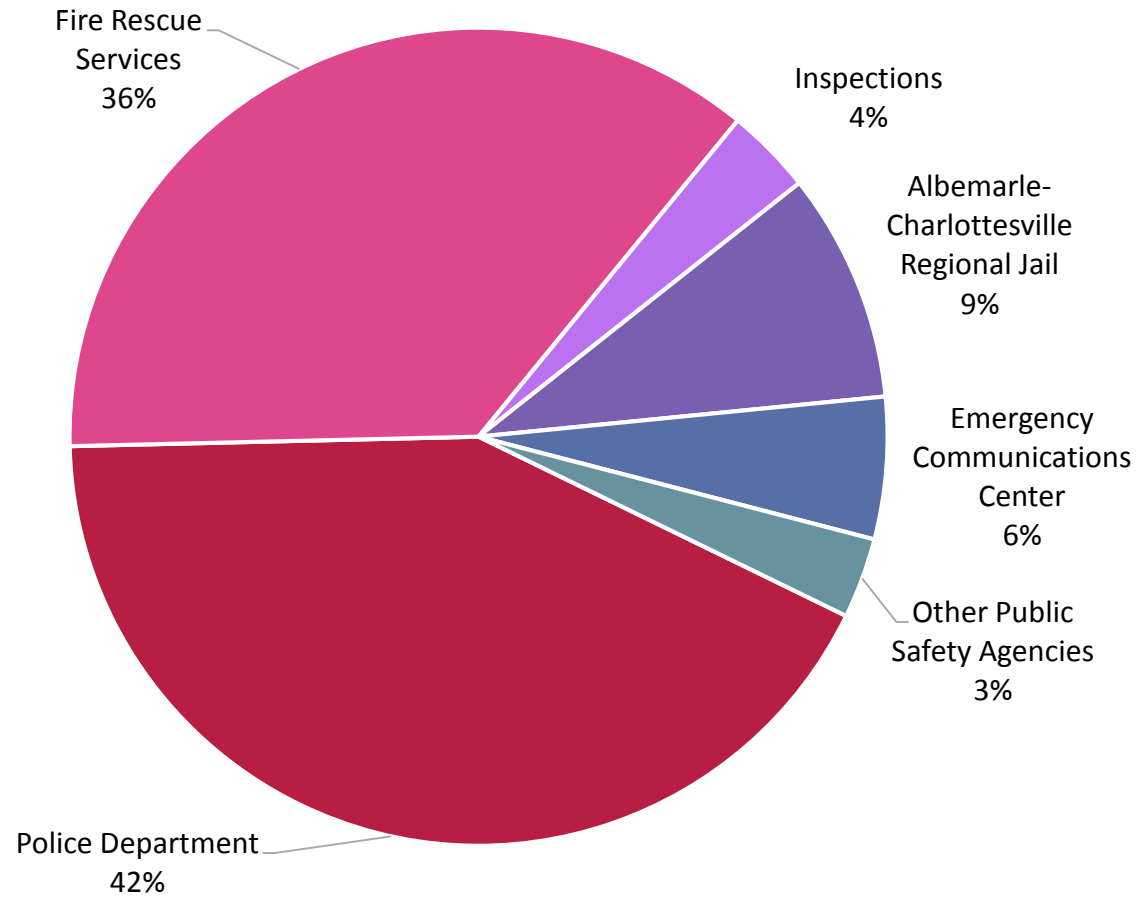


**Advance Strategic  
Priorities**



**Maximize  
Transformation &  
Address Emerging  
Opportunities**

- Clerk of the Circuit Court
- Commonwealth's Attorney
- Sheriff's Office
- Courts
- Public Defender's Office



# PUBLIC SAFETY PAGE 125

\$44.5 million

5.5% or \$2.3 million increase

# PUBLIC SAFETY

## PAGE 125

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**Sustain a Quality Organization**



**Advance Strategic Priorities**



**Maximize Transformation & Address Emerging Opportunities**

- Police Department
- Fire Rescue Services
- Inspections – Community Development
- Regional Jail
- Emergency Communications Center
- Contributions to other agencies

# POLICE DEPARTMENT – NEW POSITIONS

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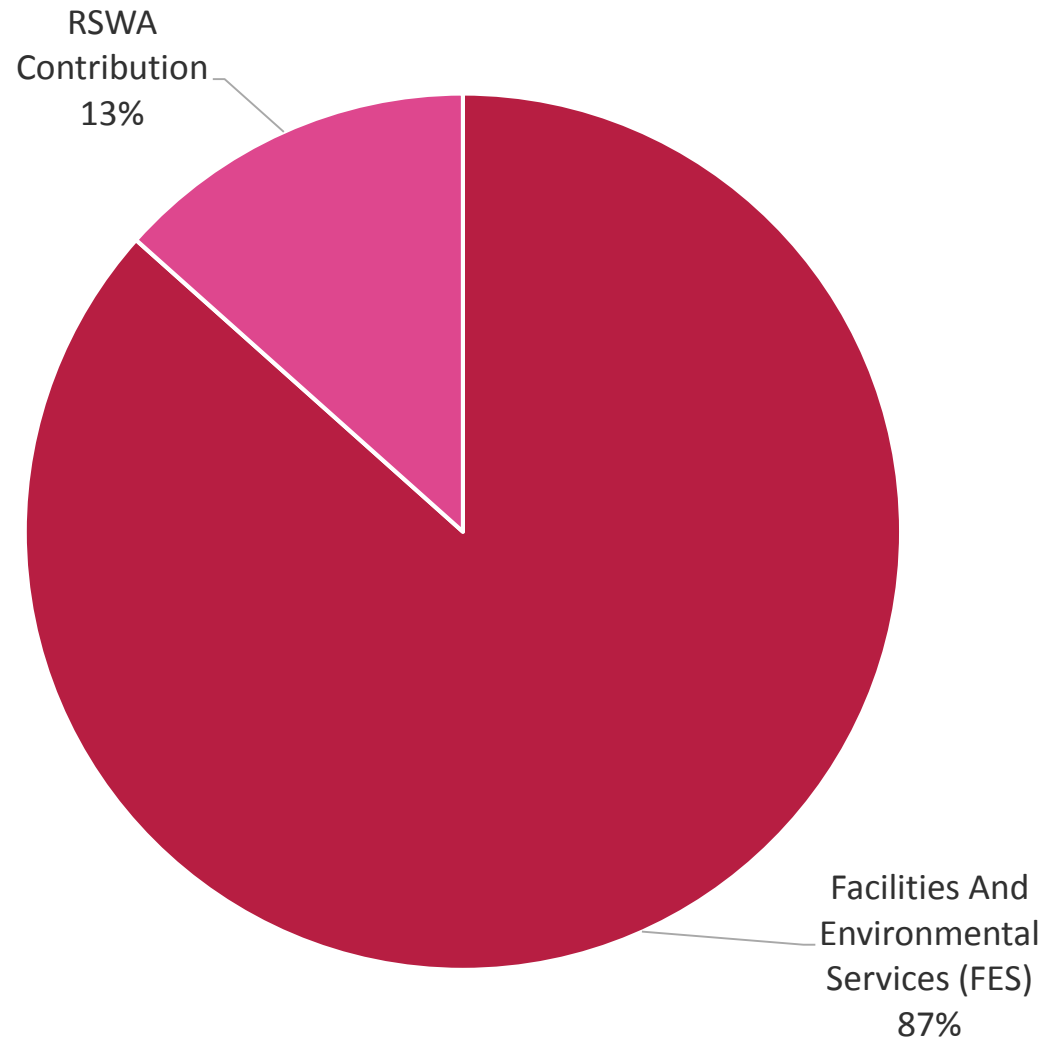
- Supports minimum staffing and the department's Geographic Based Policing (Geo-policing) philosophy
- Maintains current 1.3 officers per 1,000 population ratio
  - Comprehensive Plan service standard: 1.5 officers 1,000 population



# SCOTTSVILLE RESCUE EMS STAFFING

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- Scottsville Volunteer Rescue Squad (SVRS) has requested staffing in FY 19 to ensure 24/7 coverage
  - Due to declining volunteers, SVRS cannot reliably staff the station currently
  - When SVRS is not staffed, next available ambulance from Monticello – Station 11 is dispatched
  - Response time increases from **13 minutes** on average to **26 minutes** on average when SVRS is unable to respond to the call
- SVRS and Fire Rescue Department jointly developed FY 19 budget proposal
  - Part-time position (0.5 FTE) for leadership and organizational development
  - Staffing to help cover nights & weekends (5 FTE)



## PUBLIC WORKS PAGE 139

\$6.1 million

16.0% or \$846k increase

# PUBLIC WORKS

## PAGE 139

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**Sustain a Quality  
Organization**



**Advance Strategic  
Priorities**



**Maximize  
Transformation &  
Address Emerging  
Opportunities**

- FES - Facilities/  
Environmental Services  
Department
- FES – Project Management  
(General Fund)
- RSWA Contribution

# NEW FES POSITIONS

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## Operations Project Manager

- Project Management for:
  - Strategic Priorities
  - Emerging Issues
  - Operational Projects
- Project Management expertise to support project owners for cross-functional planning & implementation

## Energy Program Coordinator

- Sept 2017 – BOS commitment to reduce climate pollution
- Assist with developing and monitoring Climate Action Plan
- Community outreach associated with CAP implementation programs
- Data management, tracking and reporting (internal/operational and external community-wide)



# RSWA – IVY RECYCLING CONVENIENCE CENTER

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- New recycling convenience center next to Ivy MUC
  - Lower set up costs than other potential locations, as many requirements are already acquired (land, security, fencing, insurance, etc)
  - Constructed and operated by RSWA
  - Estimated opening date in Spring of 2019
- **Capital**
    - \$350,000 in FY 19
  - **Operating**
    - \$83,833 for FY 19
    - \$258,000 for FY 20

# Schedule

